

BLACKPOOL COUNCIL

**REVENUE ESTIMATES FOR THE YEAR
ENDED 31ST MARCH 2019**

BLACKPOOL COUNCIL

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

SUMMARY

LINE NO.	GENERAL FUND NET REQUIREMENTS	2016/17 ACTUAL £000	2017/18 ADJUSTED CASH LIMIT £000	2017/18 FORECAST OUTTURN £000	2018/19 CASH LIMIT £000
	CASH LIMITED BOTTOM LINE BUDGETS				
1	CHIEF EXECUTIVE	(108)	693	693	612
2	GOVERNANCE & PARTNERSHIP SERVICES	1,906	2,219	1,999	2,019
3	RESOURCES	4,014	6,411	6,558	6,459
4	PLACES	5,058	5,079	6,551	5,367
5	COMMUNITY & ENVIRONMENTAL SERVICES	45,184	42,564	42,561	42,064
6	ADULT SERVICES	44,452	52,461	51,863	52,162
7	CHILDREN'S SERVICES	43,079	40,149	43,057	37,676
8	PUBLIC HEALTH	14	23	23	23
9	BUDGETS OUTSIDE THE CASH LIMIT	15,545	14,280	15,081	13,864
10	CAPITAL CHARGES	(27,688)	(30,477)	(30,477)	(30,994)
11	IAS 19 RETIREMENT BENEFITS & ANNUAL LEAVE ACCRUAL	(857)	-	-	-
12	SUB TOTAL - NET COST OF SERVICES	130,599	133,402	137,909	129,252
	<u>CONTRIBUTIONS AND CONTINGENCIES</u>				
13	CONTRIBUTIONS - TO/(FROM) RESERVES	(4,106)	(6,691)	(7,973)	(3,686)
14	REVENUE CONSEQUENCES OF CAPITAL OUTLAY	26	185	185	285
15	CONTINGENCIES	1,451	(7,100)	(8,492)	(1,938)
16	SUB TOTAL - CONTRIBUTIONS AND CONTINGENCIES	(2,629)	(13,606)	(16,280)	(5,339)
	<u>LEVIES</u>				
17	NORTH WEST REGIONAL FLOOD DEFENCE COMMITTEE	66	67	67	67
18	APPRENTICESHIP LEVY	-	385	385	385
19	SUB TOTAL - LEVIES	66	452	452	452
20	TOTAL NET EXPENDITURE TO BE MET FROM PUBLIC FUNDS	128,036	120,248	122,081	124,365
21	LESS: AMOUNT (TAKEN FROM) / ADDED TO WORKING BALANCES	(2,470)	-	(1,833)	-
22	NET REQUIREMENTS AFTER WORKING BALANCES	125,566	120,248	120,248	124,365
	Working Balances as at 1st April	5,636		3,166	4,333
	Movement in Working Balances	(2,470)		(1,833)	-
	Transfer from Earmarked Reserves	3,166		1,333	4,333
	General Balances as at 31st March	3,166		4,333	4,333

Chief Executive

CHIEF EXECUTIVE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

SUMMARY

FUNCTIONS OF SERVICE	2016/17 ACTUAL £000	2017/18 ADJUSTED CASH LIMIT £000	2017/18 FORECAST OUTTURN £000	2018/19 CASH LIMIT £000
CHIEF EXECUTIVE	630	596	596	606
HR, ORGANISATION AND WORKFORCE DEVELOPMENT	(758)	78	78	86
CORPORATE DELIVERY UNIT	89	90	90	25
HOUSING	(69)	(71)	(71)	(105)
NET COST OF SERVICES	(108)	693	693	612
<i>COST PER '000 POPULATION</i>	<i>(1)</i>	<i>5</i>	<i>5</i>	<i>4</i>

Budget Holder: Mr Neil Jack- Chief Executive

Finance Manager: Mr S Maher / Mrs K Whyatt

SUBJECTIVE ANALYSIS	2016/17 ACTUAL £000	2017/18 ADJUSTED CASH LIMIT £000	2017/18 FORECAST OUTTURN £000	2018/19 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	3,764	3,793	3,857	3,865
PREMISES	95	92	92	94
TRANSPORT	15	19	19	19
SUPPLIES AND SERVICES	916	429	441	429
THIRD PARTY PAYMENTS	328	317	317	317
TRANSFER PAYMENTS	442	(13)	(13)	(13)
SUPPORT SERVICES	1,152	1,162	1,162	1,167
CAPITAL CHARGES	16	16	16	16
CORPORATE SAVINGS TARGET	-	-	-	(190)
TOTAL EXPENDITURE	6,728	5,815	5,891	5,704
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	260	243	243	243
GOVERNMENT GRANTS	457	-	-	-
RECHARGES	5,180	4,133	4,133	4,103
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	939	746	822	746
TOTAL INCOME	6,836	5,122	5,198	5,092
NET EXPENDITURE	(108)	693	693	612

CHIEF EXECUTIVE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

CHIEF EXECUTIVE

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	494	471	534	481
PREMISES	-	-	-	-
TRANSPORT	2	1	1	1
SUPPLIES AND SERVICES	80	68	81	68
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	73	75	75	75
CAPITAL CHARGES	13	13	13	13
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	662	628	704	638
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	32	32	108	32
TOTAL INCOME	32	32	108	32
NET EXPENDITURE	630	596	596	606
<i>COST PER '000 POPULATION</i>	4	4	4	4

Budget Holder: Mr Neil Jack- Chief Executive

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) This budget consists of the Chief Executive and the Executive Support Team. The Executive Support Team provides support to the Council's Executive Members and Chief Officers on the Corporate Leadership Team.

CHIEF EXECUTIVE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

HR, ORGANISATION AND WORKFORCE DEVELOPMENT

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,435	1,399	1,399	1,421
PREMISES	3	-	-	-
TRANSPORT	6	5	5	5
SUPPLIES AND SERVICES	378	186	186	186
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	458	449	449	449
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(14)
TOTAL EXPENDITURE	2,280	2,039	2,039	2,047
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	121	90	90	90
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	2,646	1,599	1,599	1,599
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	271	272	272	272
TOTAL INCOME	3,038	1,961	1,961	1,961
NET EXPENDITURE	(758)	78	78	86
<i>COST PER '000 POPULATION</i>	<i>(5)</i>	<i>1</i>	<i>1</i>	<i>1</i>

Budget Holder: Mrs Linda Dutton - Head of HR, Organisation & Workforce Development

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Organisation and Workforce Development helps to ensure that the Council is able to deliver its priorities safely and effectively through the training and development of employees. This includes being commissioned to deliver Childrens and Adults Social Care training.
- 2) Recruitment and Safeguarding ensures a right first time approach to recruitment and safeguarding information.
- 3) Systems and Management Information provides the management of HR systems and first rate management information.
- 4) Employee Relations Section supports services with all people management issues to ensure that redundancies restructures, re-organisations, disciplinaries, grievances and attendance management issues are progressed in line with legislation and internal policies.
- 5) Corporate Health - The service conducts pre-employment medicals, promotes healthy living and provides advice and guidance to managers.
- 6) All services provide services to Council departments, to Fylde Council, schools/Academies and Council Wholly Owned Companies.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
HUMAN RESOURCES AND ORGANISATION DEVELOPMENT	(1,667)	(809)	(809)	(814)
CORPORATE TRAINING	374	348	348	352
HR SYSTEMS AND INFORMATION	340	329	329	336
CORPORATE HEALTH	195	210	210	212
NET EXPENDITURE	(758)	78	78	86

CHIEF EXECUTIVE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

CORPORATE DELIVERY UNIT

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	937	988	988	1,009
PREMISES	-	-	-	-
TRANSPORT	4	4	4	4
SUPPLIES AND SERVICES	277	108	108	108
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	55	47	47	47
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(86)
TOTAL EXPENDITURE	1,273	1,147	1,147	1,082
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	15	15	15
GOVERNMENT GRANTS	4	-	-	-
RECHARGES	654	640	640	640
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	526	402	402	402
TOTAL INCOME	1,184	1,057	1,057	1,057
NET EXPENDITURE	89	90	90	25
<i>COST PER '000 POPULATION</i>	<i>1</i>	<i>1</i>	<i>1</i>	<i>0</i>

Budget Holder: Mr Antony Lockley - Director of Strategy and Assistant Chief Executive

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Communications - This service delivers the corporate communication function of the Council. Externally it focuses upon the need to proactively and reactively manage media enquiries, whilst also undertaking media campaigns to engage with communities, and enhance the Council's and Blackpool's image to support the delivery of the strategic priorities of the Council and its partners. Internally it ensures that the Council's work force is engaged with the Council's key priorities and organisational issues.
- 2) Corporate Delivery Unit - This section recognises the close relationship required of the Policy, Performance, Research, Evidence, Evaluation and Transformational functions. There is a desire to improve collaborative working and build upon the shared knowledge that these functions hold. The prime rationale for this division is to properly support the development of the Council and the delivery of the Council Plan Priorities to ensure the efficient delivery of services alongside our partners for the benefit of Blackpool.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CORPORATE DELIVERY UNIT	50	(161)	(161)	(152)
POLICY AND TRANSFORMATION	39	251	251	177
NET EXPENDITURE	89	90	90	25

CHIEF EXECUTIVE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

HOUSING

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	899	938	938	957
PREMISES	91	92	92	94
TRANSPORT	4	9	9	9
SUPPLIES AND SERVICES	182	67	67	67
THIRD PARTY PAYMENTS	327	317	317	317
TRANSFER PAYMENTS	442	(13)	(13)	(13)
SUPPORT SERVICES	565	590	590	595
CAPITAL CHARGES	4	4	4	4
CORPORATE SAVINGS TARGET	-	-	-	(90)
TOTAL EXPENDITURE	2,514	2,004	2,004	1,940
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	140	139	139	139
GOVERNMENT GRANTS	453	-	-	-
RECHARGES	1,880	1,895	1,895	1,865
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	110	41	41	41
TOTAL INCOME	2,583	2,075	2,075	2,045
NET EXPENDITURE	(69)	(71)	(71)	(105)
COST PER '000 POPULATION	(0)	(0)	(0)	(1)

Budget Holder: Mr Andrew Foot- Head of Housing/ Mr Antony Lockley- Director of Strategy and Assistant Chief Executive

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The Housing Service contains the Housing Options Service as well as being responsible for the development of the town's housing strategy and the housing renewal plans that flow from that strategy. The Service is also responsible for major housing development programmes in conjunction with the Homes and Communities Agency, private developers and registered social landlords. The Housing Options Service role is to prevent homelessness and provide help and assistance to those that are threatened or are homeless.

Governance & Partnership Services

GOVERNANCE AND PARTNERSHIP SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

SUMMARY

FUNCTIONS OF SERVICE	2016/17 ACTUAL £000	2017/18 ADJUSTED CASH LIMIT £000	2017/18 FORECAST OUTTURN £000	2018/19 CASH LIMIT £000
DEMOCRATIC GOVERNANCE	2,374	2,554	2,254	2,295
CUSTOMER CARE & LIFE EVENTS	(148)	(421)	(341)	(372)
CORPORATE LEGAL SERVICES	(320)	86	86	96
NET COST OF SERVICES	1,906	2,219	1,999	2,019
<i>COST PER '000 POPULATION</i>	<i>13</i>	<i>16</i>	<i>14</i>	<i>14</i>

Budget Holder: Mr Mark Towers - Director of Governance and Partnership Services

Finance Manager: Mr S Maher / Mrs K Whyatt

SUBJECTIVE ANALYSIS	2016/17 ACTUAL £000	2017/18 ADJUSTED CASH LIMIT £000	2017/18 FORECAST OUTTURN £000	2018/19 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	3,660	3,550	3,571	3,578
PREMISES	309	208	216	212
TRANSPORT	52	40	45	40
SUPPLIES AND SERVICES	1,314	1,120	1,166	914
THIRD PARTY PAYMENTS	31	161	161	117
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	1,006	871	871	894
CAPITAL CHARGES	68	68	68	68
CORPORATE SAVINGS TARGET	-	-	-	(50)
TOTAL EXPENDITURE	6,440	6,018	6,098	5,773
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2,179	2,233	2,233	2,233
GOVERNMENT GRANTS	19	-	-	-
RECHARGES	1,210	876	876	876
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,126	690	990	645
TOTAL INCOME	4,534	3,799	4,099	3,754
NET EXPENDITURE	1,906	2,219	1,999	2,019

GOVERNANCE AND PARTNERSHIP SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019
DEMOCRATIC GOVERNANCE

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,714	1,579	1,579	1,574
PREMISES	4	1	1	1
TRANSPORT	16	17	17	17
SUPPLIES AND SERVICES	563	684	684	435
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	610	542	542	542
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(50)
TOTAL EXPENDITURE	2,907	2,823	2,823	2,519
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	100	102	102	102
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	432	167	467	122
TOTAL INCOME	533	269	569	224
NET EXPENDITURE	2,374	2,554	2,254	2,295
COST PER '000 POPULATION	17	18	16	16

Budget Holder: Mrs Lorraine Hurst - Head of Democratic Governance

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

Democratic Governance includes the following elements of service:

- 1) Corporate and Member Services includes Corporate Management, Members Administration, Mayoral Services, Town Twinning and Special Events.
- 2) Democratic Governance includes meeting support, scrutiny support and the Members' support functions. The service provides advice and support to the Mayor and Members of the Council and organises all Executive, Council and Committee meetings.
- 3) Electoral Services includes the organisation of individual electoral registration and update of the Register of Electors, and arrangements for Borough, Parliamentary, European and Police and Crime Commissioner elections within the Borough. The budget covers the cost of delivering elections and will fluctuate according to the incidence of elections.
- 4) The budget for ward funding is held by Democratic Governance.
- 5) Governor Services includes clerking support for School Governing Boards and Committees including administration and training.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CORPORATE & MEMBER SERVICES	1,413	1,337	1,337	1,354
DEMOCRATIC SERVICES	450	480	480	440
ELECTORAL SERVICES	212	180	180	183
MEMBERS' WARD FUNDING	268	557	257	315
GOVERNORS SERVICES	31	-	-	3
NET EXPENDITURE	2,374	2,554	2,254	2,295

GOVERNANCE AND PARTNERSHIP SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

CUSTOMER CARE & LIFE EVENTS

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,045	1,084	1,105	1,107
PREMISES	304	207	215	210
TRANSPORT	34	21	26	21
SUPPLIES AND SERVICES	624	387	433	387
THIRD PARTY PAYMENTS	30	117	117	117
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	263	190	190	213
CAPITAL CHARGES	68	68	68	68
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	2,368	2,074	2,154	2,123
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2,096	2,157	2,157	2,157
GOVERNMENT GRANTS	19	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	401	338	338	338
TOTAL INCOME	2,516	2,495	2,495	2,495
NET EXPENDITURE	(148)	(421)	(341)	(372)
COST PER '000 POPULATION	(1)	(3)	(2)	(3)

BUDGET HOLDER: Ms Joceline Greenaway - Head of Life Events and Customer Engagement

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The Registrars Service is managed by the authority under the direction of the Registrar General of the Department of Health's Office of National Statistics. The service administers the registration of births, deaths and marriages. The authority has a statutory responsibility to:
 - a) Establish a permanent legal record of every birth, death and marriage and provide documentary evidence of these events.
 - b) Carry out the civil preliminaries to marriage, conduct civil marriage ceremonies and civil partnerships.
 - c) Furnish the Registrar General with relevant returns to assist with population statistics and medical research.
 - d) Conduct citizenship ceremonies.
- 2) The Coroners & Mortuary Service covers the Blackpool and Fylde district, with Blackpool being the lead authority.
- 3) The Council operates and manages Layton and Carleton cemeteries, along with the Jewish Cemetery and Muslim burial area both located in Layton.
- 4) There is a crematorium facility at Carleton which operates throughout the year in accordance with the standards required by the Environmental Protection Act 1990 regarding pollution of the environment and reduction of emissions.
- 5) This budget also includes the costs associated with administering the Councils complaints functions.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
REGISTRARS	117	45	66	74
CORONERS & MORTUARY	376	386	386	392
BURIALS	(234)	(268)	(239)	(267)
CARLETON CREMATORIUM SERVICES	(460)	(658)	(628)	(647)
PUBLIC FUNERALS	21	14	14	14
CUSTOMER CARE	32	60	60	62
NET EXPENDITURE	(148)	(421)	(341)	(372)

GOVERNANCE AND PARTNERSHIP SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019
CORPORATE LEGAL SERVICES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	900	888	888	898
PREMISES	-	-	-	-
TRANSPORT	1	1	1	1
SUPPLIES AND SERVICES	128	92	92	92
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	133	139	139	139
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	1,162	1,120	1,120	1,130
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	79	76	76	76
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	1,109	774	774	774
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	294	184	184	184
TOTAL INCOME	1,482	1,034	1,034	1,034
NET EXPENDITURE	(320)	86	86	96
COST PER '000 POPULATION	(2)	1	1	1

BUDGET HOLDER: Ms Dawn Goodall- Head of Legal Services

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Legal Services is made up of the Property, Commercial and Litigation (General) section as well as the Practice Management section. Legal Services is Lexcel accredited by the Law Society and is a key service supporting all parts of Blackpool Council, wholly owned Council companies, the Blackpool Teaching Hospitals Trust, Schools and Academies.

Resources

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

SUMMARY

FUNCTIONS OF SERVICE	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
PROCUREMENT, ENERGY & PROJECTS	(37)	141	110	124
REVENUES & EXCHEQUER SERVICES	1,329	1,231	1,316	1,309
BENEFITS	(1,026)	(948)	(947)	(973)
ICT SERVICES	114	301	298	184
CUSTOMER FIRST	(124)	20	23	18
ACCOUNTANCY	(27)	51	39	36
RISK SERVICES	373	82	100	91
PROPERTY SERVICES & INVESTMENT PORTFOLIO	3,412	5,533	5,619	5,670
NET COST OF SERVICES	4,014	6,411	6,558	6,459
<i>COST PER '000 POPULATION</i>	<i>28</i>	<i>45</i>	<i>46</i>	<i>45</i>

Budget Holder: Mr Steve Thompson - Director of Resources

Finance Manager: Mr Mark Golden

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	12,093	11,740	11,978	11,971
PREMISES	6,421	5,273	6,073	5,384
TRANSPORT	108	119	119	119
SUPPLIES AND SERVICES	5,127	3,500	4,691	3,500
THIRD PARTY PAYMENTS	488	46	51	46
TRANSFER PAYMENTS	267	215	216	215
SUPPORT SERVICES	3,070	3,234	3,257	3,255
CAPITAL CHARGES	5,731	8,667	8,943	8,712
CORPORATE SAVINGS TARGET	-	-	-	(390)
TOTAL EXPENDITURE	33,305	32,794	35,328	32,812
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	3,493	2,981	3,509	2,981
GOVERNMENT GRANTS	528	525	532	525
RECHARGES	20,813	21,034	20,928	21,004
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	4,457	1,843	3,801	1,843
TOTAL INCOME	29,291	26,383	28,770	26,353
NET EXPENDITURE	4,014	6,411	6,558	6,459

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

PROCUREMENT, ENERGY & PROJECTS

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	436	622	593	632
PREMISES	(1)	-	-	-
TRANSPORT	2	1	2	1
SUPPLIES AND SERVICES	279	27	28	27
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	73	67	67	67
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(27)
TOTAL EXPENDITURE	789	717	690	700
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	492	462	462	462
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	334	114	118	114
TOTAL INCOME	826	576	580	576
NET EXPENDITURE	(37)	141	110	124
<i>COST PER '000 POPULATION</i>	<i>(0)</i>	<i>1</i>	<i>1</i>	<i>1</i>

Budget Holder: Mr Trevor Rayner - Head of Procurement, Energy & Projects.

Finance Manager: Mr Mark Golden

Notes:

- 1)** The Project Team undertakes projects of strategic and corporate importance. The Team reviews, plans and implements improvements to services within the directorate and across the Council, delivering efficiency savings and value for money. It also strengthens performance management and business planning across the directorate.
- 2)** Corporate Procurement co-ordinate and manage the contractual process and procurement of goods and services for the whole of the Council and provides advice on all issues relating to procurement.
- 3)** The Energy and Sustainability Team delivers the energy and water management service, the carbon management plan and climate change agenda to develop a sustainable and efficient property portfolio which has minimum impact on the environment and climate during its life.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

REVENUES & EXCHEQUER SERVICES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,560	1,445	1,601	1,523
PREMISES	-	-	-	-
TRANSPORT	7	10	6	10
SUPPLIES AND SERVICES	472	539	589	539
THIRD PARTY PAYMENTS	4	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	797	707	707	707
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	2,840	2,701	2,903	2,779
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	204	-	-	-
GOVERNMENT GRANTS	17	14	15	14
RECHARGES	1,045	1,345	1,331	1,345
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	245	111	241	111
TOTAL INCOME	1,511	1,470	1,587	1,470
NET EXPENDITURE	1,329	1,231	1,316	1,309
<i>COST PER '000 POPULATION</i>	9	9	9	9

Budget Holder: Mr Andrew Turpin - Head of Revenue & Exchequer Services

Finance Manager: Mr Mark Golden

Notes:

- 1) The Income and Recovery Team administer and maximise the collection of Council Tax, Business Rates and sundry debts including the establishment of liability, entitlement to discounts, reliefs and exemptions. It also undertakes appropriate enforcement action and carries out collection on behalf of the Business Improvement District (BID).
- 2) Transactional Services is responsible for creditor payments, sundry debt recovery, debtor management and cashiers' services.
- 3) Payroll is responsible for the Council's payroll system and also provides external payroll services to a number of organisations and wholly owned Council companies.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
REVENUES	1,217	1,164	1,209	1,229
TRANSATIONAL SERVICES	(48)	48	51	51
PAYROLL	160	19	56	29
NET EXPENDITURE	1,329	1,231	1,316	1,309

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

BENEFITS

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	3,030	2,943	2,895	2,998
PREMISES	-	-	-	-
TRANSPORT	9	-	5	-
SUPPLIES AND SERVICES	450	346	591	346
THIRD PARTY PAYMENTS	2	-	-	-
TRANSFER PAYMENTS	252	200	201	200
SUPPORT SERVICES	294	332	332	346
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(94)
TOTAL EXPENDITURE	4,037	3,821	4,024	3,796
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	43	-	62	-
GOVERNMENT GRANTS	450	450	450	450
RECHARGES	3,895	3,892	3,888	3,892
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	675	427	571	427
TOTAL INCOME	5,063	4,769	4,971	4,769
NET EXPENDITURE	(1,026)	(948)	(947)	(973)
COST PER '000 POPULATION	(7)	(7)	(7)	(7)

Budget Holder: Miss Louise Jones - Head of Benefits and Customer Services

Finance Manager: Mr Mark Golden

Notes:

- 1) Housing Benefit administration which includes processing new claims and changes of circumstances, reviewing on-going claims, verifying statutory requirements to entitlements and recovery of overpayments. Council Tax Reduction Scheme administration for Working Age Customers and Statutory Scheme for Pension Age customers which includes processing new claims and changes of circumstances, reviewing on-going claims, verifying requirements to entitlement and recovery of overpayments. Administering applications for and changes to Free School Meals entitlement.
- 2) Social Care financial assessment processing, which includes assessing client contributions towards the cost of residential and non-residential care, collection of contributions and payments to care providers. Administration of Discretionary awards for Housing Benefit and Council Tax Reduction. Administration of the Debt Advice and Outreach Benefits service. Administration of the Local Discretionary Support Scheme which replaces elements of the DWP Social Fund and provides emergency support (Crisis) and grants to enable residents to move back into or remain in the community. Administration of the Client Finances money management function.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
BENEFITS ADMIN	(1,213)	(1,106)	(1,107)	(1,134)
DISCRETIONARY SUPPORT SCHEME	187	158	160	161
NET EXPENDITURE	(1,026)	(948)	(947)	(973)

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

ICT SERVICES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,478	1,542	1,589	1,563
PREMISES	17	8	15	8
TRANSPORT	10	12	9	12
SUPPLIES AND SERVICES	2,317	1,837	2,492	1,837
THIRD PARTY PAYMENTS	-	2	-	2
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	160	163	163	163
CAPITAL CHARGES	633	722	722	722
CORPORATE SAVINGS TARGET	-	-	-	(138)
TOTAL EXPENDITURE	4,615	4,286	4,990	4,169
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	426	280	291	280
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	3,330	3,091	3,100	3,091
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	745	614	1,301	614
TOTAL INCOME	4,501	3,985	4,692	3,985
NET EXPENDITURE	114	301	298	184
COST PER '000 POPULATION	1	2	2	1

Budget Holder: Mr Tony Doyle - Head of ICT Services

Finance Manager: Mr Mark Golden

Notes:

- 1) Information and Communications Technology underpins activities of the Council, Blackpool schools and the local community. ICT Services enables the Council to utilise new technologies and systems to deliver a better, more convenient and cost effective service. The ICT Services budget covers all the costs for managing and supporting the Council's ICT infrastructure, the hosting and back up of data, network and telephony services, corporate applications and providing suitable hardware for employees of the Council to carry out their business on. The costs for business application licences and telephones are paid directly by the services. The costs of the Council ICT is offset significantly by a shared service approach that allows other public sector bodies across the Fylde Coast and beyond to access traded services provided by the Council's ICT Service. In addition to the above in the summer of 2016/17 the Social Care Systems Team and the CLC Media Team merged with the ICT Service.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
Corporate ICT	(190)	(14)	(36)	(135)
Systems Development	292	312	309	315
Digital Media Manager	12	3	25	4
NET EXPENDITURE	114	301	298	184

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

CUSTOMER FIRST

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	784	775	820	789
PREMISES	-	-	-	-
TRANSPORT	31	31	31	31
SUPPLIES AND SERVICES	329	104	123	104
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	152	152	152	155
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(19)
TOTAL EXPENDITURE	1,296	1,062	1,126	1,060
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	29	30	28	30
GOVERNMENT GRANTS	61	61	61	61
RECHARGES	1,046	932	930	932
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	284	19	84	19
TOTAL INCOME	1,420	1,042	1,103	1,042
NET EXPENDITURE	(124)	20	23	18
<i>COST PER '000 POPULATION</i>	<i>(1)</i>	<i>0</i>	<i>0</i>	<i>0</i>

Budget Holder: Miss Louise Jones - Head of Benefits and Customer Services

Finance Manager: Mr Mark Golden

Notes:

- Customer First is the first point of contact for many of the Council's customer enquiries. The service operates from the Municipal Building supporting all the main contact channels - counter, phone, web, email and post. Additional services provided include the incoming and outgoing mail hub and reception service for Council Offices. The service also administers the application of disabled parking permits.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

ACCOUNTANCY

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,520	1,508	1,610	1,527
PREMISES	-	-	-	-
TRANSPORT	4	3	5	3
SUPPLIES AND SERVICES	327	109	166	109
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	207	209	209	209
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(34)
TOTAL EXPENDITURE	2,058	1,829	1,990	1,814
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	115	161	133	161
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	1,653	1,521	1,524	1,521
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	317	96	294	96
TOTAL INCOME	2,085	1,778	1,951	1,778
NET EXPENDITURE	(27)	51	39	36
COST PER '000 POPULATION				
	(0)	0	0	0

Budget Holder: Mr Phil Redmond - Chief Accountant

Finance Manager: Mr Mark Golden

Notes:

- 1) Accountancy - a corporate finance stewardship role in setting the governance framework, preparing the Council's statutory final accounts, managing its financial information system, its cashflow and providing financial planning, budget monitoring and financial management support to officers and elected Members; provision of specialist financial support re. central government funding, taxation, leasing and one-off technical projects.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

RISK SERVICES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,037	796	859	807
PREMISES	-	9	9	9
TRANSPORT	2	5	5	5
SUPPLIES AND SERVICES	29	25	38	25
THIRD PARTY PAYMENTS	5	49	51	49
TRANSFER PAYMENTS	15	15	15	15
SUPPORT SERVICES	124	163	163	164
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(3)
TOTAL EXPENDITURE	1,212	1,062	1,140	1,071
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	23	-	-	-
GOVERNMENT GRANTS	-	-	1	-
RECHARGES	619	909	855	909
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	197	71	184	71
TOTAL INCOME	839	980	1,040	980
NET EXPENDITURE	373	82	100	91
COST PER '000 POPULATION				
	3	1	1	1

Budget Holder: Tracy Greenhalgh - Head of Audit and Risk

Finance Manager: Mr Mark Golden

Notes:

- 1) Services under the Head of Audit and Risk - provision of an independent internal audit appraisal function that reviews the adequacy and effectiveness of controls in operation within the Council, investigation of benefit and corporate fraud, provision of risk management and insurance cover, emergency planning and business continuity management, health and safety, equality and diversity and trade union management support. There is a statutory requirement to provide internal audit services within the Council prescribed in Section 151 of the Local Government Act 1972. This was further clarified by the Accounts and Audit Regulations 2011 which require local authorities to maintain an adequate and effective system of internal audit.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

PROPERTY SERVICES & INVESTMENT PORTFOLIO

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,248	2,109	2,011	2,132
PREMISES	6,405	5,256	6,049	5,367
TRANSPORT	43	57	56	57
SUPPLIES AND SERVICES	924	513	664	513
THIRD PARTY PAYMENTS	477	(5)	-	(5)
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	1,263	1,441	1,464	1,444
CAPITAL CHARGES	5,098	7,945	8,221	7,990
CORPORATE SAVINGS TARGET	-	-	-	(75)
TOTAL EXPENDITURE	16,458	17,316	18,465	17,423
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2,653	2,510	2,995	2,510
GOVERNMENT GRANTS	-	-	5	-
RECHARGES	8,733	8,882	8,838	8,852
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,660	391	1,008	391
TOTAL INCOME	13,046	11,783	12,846	11,753
NET EXPENDITURE	3,412	5,533	5,619	5,670
<i>COST PER '000 POPULATION</i>	24	39	40	40

Budget Holder: Mr Paul Jones - Head of Property Services

Finance Manager: Mr Mark Golden

Notes:

- Property Services undertake the Corporate Landlord role to manage and maintain the Council's land and property portfolio, ensuring that it is safe, secure, accessible and maintained to an appropriate and defined standard. Delivers the energy and water management service, the Carbon Management Plan and Climate Change agenda to develop a sustainable and efficient property portfolio which has a minimum impact on the environment and climate during its life. Maintains the Asset Management database system, holding the core property data on all Council's land and property assets. Delivers the Office Accommodation Strategy to rationalise and reduce the cost base. Provides a professional Valuation and Estates Service to manage the Council's land and property estate, undertaking valuations, disposals, acquisitions and Compulsory Purchase Orders. The service is responsible for the delivery of key property-related projects to develop the town, economy and local communities.
- The above figures include the operating costs of administrative & operational premises including but not restricted to:

Bickerstaffe House	Festival House	Phoenix Centre	Sure Start Grange park
Town Hall	Palatine Leisure Centre	Sure Start Tab	Hornby Rd
Municipal Buildings	Blackpool Sports Centre	Bispham Rd	Argosy Avenue
Stanley Buildings	Moor Park Leisure Centre	Bispham Centre	Whitegate Manor
Solaris Centre	Technology Management Centre	Lowmoor Rd	Oxford Centre
South King Street	Coastal House	The Willows	City Learning Centre
Shorlands	Assessment & Rehabilitation Centre	Christ the King	Layton Depot
Whitegate CIL	Coopers Way		
- The Solaris Centre incorporates a centre of environmental excellence promoting sustainability, and small business incubator units with rooms for training, seminars and meetings. It is also a base for partnerships delivering environmental projects in the community and displays exhibitions of local art and photographs.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PROPERTY SERVICES MANAGEMENT	395	377	364	283
BUILDINGS	751	507	457	674
CAPITAL PROJECTS & DEVELOPMENT	(5)	(247)	65	(241)
PROPERTY & PORTFOLIO MANAGEMENT	606	456	526	468
BUSINESS DEVELOPMENT & STRATEGY	123	102	102	103
ENERGY & PROPERTY DATA	284	233	268	236
BUILDING SERVICES	1	1	45	1
INVESTMENT PORTFOLIO	1,135	4,104	3,792	4,146
OTHER	122	-	-	-
NET EXPENDITURE	3,412	5,533	5,619	5,670

Places

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

SUMMARY

FUNCTIONS OF SERVICE	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
STRATEGIC LEISURE ASSETS	2,016	1,042	2,216	763
ECONOMIC DEVELOPMENT & CULTURAL SERVICES	362	307	312	426
GROWING PLACES	495	349	513	809
VISITOR ECONOMY	2,185	3,381	3,510	3,369
NET COST OF SERVICES	5,058	5,079	6,551	5,367
<i>COST PER '000 POPULATION</i>	<i>36</i>	<i>36</i>	<i>46</i>	<i>38</i>

Budget Holder: Mr A Cavill- Director of Place

Finance Manager: Mr S Maher / Mrs K Whyatt

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	6,021	5,092	5,167	5,210
PREMISES	1,957	1,229	1,292	1,238
TRANSPORT	202	110	136	110
SUPPLIES AND SERVICES	7,148	3,024	3,309	3,113
THIRD PARTY PAYMENTS	26	21	25	21
TRANSFER PAYMENTS	9	56	56	56
SUPPORT SERVICES	934	2,239	2,243	2,241
CAPITAL CHARGES	4,554	4,758	4,962	5,097
CORPORATE SAVINGS TARGET	-	-	-	(110)
TOTAL EXPENDITURE	20,851	16,529	17,190	16,976
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	4,586	4,046	4,323	4,046
GOVERNMENT GRANTS	1,401	60	158	60
RECHARGES	3,469	3,328	3,292	3,399
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	6,337	4,016	2,866	4,104
TOTAL INCOME	15,793	11,450	10,639	11,609
NET EXPENDITURE	5,058	5,079	6,551	5,367

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

STRATEGIC LEISURE ASSETS

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	109	112	112	115
PREMISES	1,143	529	589	529
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	456	502	502	502
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	44	38	38	38
CAPITAL CHARGES	4,026	4,335	4,375	4,335
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	5,778	5,516	5,616	5,519
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	3,435	2,854	3,067	2,854
GOVERNMENT GRANTS	45	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	282	1,620	333	1,902
TOTAL INCOME	3,762	4,474	3,400	4,756
NET EXPENDITURE	2,016	1,042	2,216	763
COST PER '000 POPULATION	14	7	16	5

Budget Holder: Mr L Frudd - Head of Strategic Leisure Assets

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

1) Strategic Leisure Assets includes the following premises:

- Blackpool Tower
- The Winter Gardens
- Madame Tussauds
- The Golden Mile Buildings

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

ECONOMIC DEVELOPMENT & CULTURAL SERVICES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL £000	2017/18 ADJUSTED CASH LIMIT £000	2017/18 FORECAST OUTTURN £000	2018/19 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	2,757	1,846	1,867	1,878
PREMISES	514	406	408	412
TRANSPORT	85	18	16	18
SUPPLIES AND SERVICES	3,393	476	572	575
THIRD PARTY PAYMENTS	22	2	-	2
TRANSFER PAYMENTS	2	-	-	-
SUPPORT SERVICES	351	286	290	278
CAPITAL CHARGES	299	299	299	299
CORPORATE SAVINGS TARGET	-	-	-	(10)
TOTAL EXPENDITURE	7,423	3,333	3,452	3,452
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	188	152	190	152
GOVERNMENT GRANTS	500	-	6	-
RECHARGES	2,721	2,378	2,378	2,378
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	3,652	496	566	496
TOTAL INCOME	7,061	3,026	3,140	3,026
NET EXPENDITURE	362	307	312	426
<i>COST PER '000 POPULATION</i>	3	2	2	3

Budget Holder: Mr P Legg - Head of Economic & Cultural Services

Finance Manager: Mr S Maher / Mrs K Whyatt

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
ARTS & HERITAGE	90	61	66	79
LIBRARY SERVICE	50	10	10	109
ECONOMIC DEVELOPMENT	222	236	236	238
NET EXPENDITURE	362	307	312	426

Notes:

Economic & Cultural Services combines the former Economic Development & Cultural Services Divisions to form a new department.

The department aims to promote economic and cultural growth and prosperity for all residents. It does so through the provision of a range of discrete but inter-linked services as per below.

- 1) The **Business Support Team** provides essential support, advice and workspace provision for new and existing businesses to start up, grow and create jobs. It includes the Get Started Team, the management of the Blackpool Enterprise Centre and FYCreatives facilities, and the business communication platform, Blackpoolunlimited.com. The team broker wider support by tapping into local, regional and national initiatives, and managing a series of events such as Blackpool Enterprise Week. It administers the Quality Corridors Property Improvement Fund which will invest around £1m of grant into the town centre up to 2020 to improve shop frontages and encourage vacant premises to be brought back into use complementing planned public realm investment.
- 2) **Work and Health Programmes** - housed within the new HealthWorks facility on Clifton Street, Positive Steps into Work continues to pioneer support to resident adult job seekers, helping them gain and sustain employment and to improve health outcomes. This includes the integrated provision of employment and job search advice alongside health provision including talking therapies and lifestyle coaching. The funding for this ongoing activity is not reflected in the above budget as it does not require core budget, sustained through internal and external contracts and project income.
- 3) The **Library Service** delivers the full range of library service offers across its network of eight community libraries; promoting children's and adult literacy and learning, and an at-home library outreach service for vulnerable people who are unable to visit a local library.
- 4) The **Arts Development Service** includes the management and development of the Grundy Art Gallery, an Arts Council National Portfolio Organisation. The team deliver quality contemporary exhibitions, workshops and community oriented events such as Wordpool, with excellent engagement with schools and community organisations.
- 5) The **Heritage Service** includes the strategic lead and planning function for Heritage, including the care and management of the Blackpool Council's extensive heritage collections; public access through the Local History Centre and the delivery of community heritage activities through the Community Heritage Programme. The Heritage Service works in conjunction with the Blackpool Museum Project.

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

GROWING PLACES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,237	1,483	1,545	1,601
PREMISES	2	-	-	-
TRANSPORT	12	10	10	10
SUPPLIES AND SERVICES	390	495	495	495
THIRD PARTY PAYMENTS	2	-	-	-
TRANSFER PAYMENTS	7	56	56	56
SUPPORT SERVICES	79	89	89	91
CAPITAL CHARGES	-	(164)	-	176
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	1,729	1,969	2,195	2,429
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	619	643	686	643
GOVERNMENT GRANTS	58	50	50	50
RECHARGES	241	154	154	154
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	316	773	792	773
TOTAL INCOME	1,234	1,620	1,682	1,620
NET EXPENDITURE	495	349	513	809
COST PER '000 POPULATION				
	3	2	4	6

Budget Holder: Mr. N Gerrard - Growth and Prosperity Programme Director

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The Growing Places Division is made up of two core functions: planning services, and growth and prosperity.
- 2) Planning Services include the full range of statutory planning functions spread across a number of teams, as well as the formulation of strategic policy surrounding land use and transport. Planning Services are housed in two departments: Planning Quality and Control (Development Management, Building Control, Heritage and Divisional Support to include Land Charges); and Planning Strategy (Strategic Planning and Transport Policy).
- 3) Growth and Prosperity is a new area of the Division (established in March 2017) which brings together a team that delivers a wide range of property-based projects as part of the Council Priority 1, and the wider growth and prosperity objectives of the Council.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PLANNING	288	393	393	505
GROWTH TEAM	207	(44)	120	304
NET EXPENDITURE	495	349	513	809

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

VISITOR ECONOMY

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,918	1,651	1,643	1,616
PREMISES	298	294	295	297
TRANSPORT	105	82	110	82
SUPPLIES AND SERVICES	2,909	1,551	1,740	1,541
THIRD PARTY PAYMENTS	2	19	25	19
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	460	1,826	1,826	1,834
CAPITAL CHARGES	229	288	288	287
CORPORATE SAVINGS TARGET	-	-	-	(100)
TOTAL EXPENDITURE	5,921	5,711	5,927	5,576
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	344	397	380	397
GOVERNMENT GRANTS	798	10	102	10
RECHARGES	507	796	760	867
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,087	1,127	1,175	933
TOTAL INCOME	3,736	2,330	2,417	2,207
NET EXPENDITURE	2,185	3,381	3,510	3,369
COST PER '000 POPULATION	15	24	25	24

Budget Holder: Mr. P Welsh - Head of Visitor Economy

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Visit Blackpool is the resort's Destination Management Organisation (DMO) which carries responsibility for delivering a major events programme and attracting millions of visitors through various year-round marketing activities. It also operates the Resort Pass scheme, a partnership with all of the key attractions.
- 2) The Illuminations Service is responsible for designing and delivering one of the town's most popular and enduring attractions, attracting circa three million visitors during the autumn season.
- 3) Corporate Print Services provides a design and print service for the authority and some external customers.
- 4) Beach Patrol offers a year-round service with a full-time staff resource augmented by seasonal staff during peak summer months.
- 5) The Community Safety Team supports the work of the Community Safety Partnership, BSafe Blackpool, by developing initiatives to reduce crime and anti-social behaviour, as well as putting plans in place to support vulnerable victims of crime and anti-social behaviour.
- 6) Security Services provide a number of services to Council and non-Council sites. These services include key-holding and alarm response services, as well as static security to sites such as Layton Depot. The service also provides mobile patrol and close protection services.
- 7) The CCTV service provides a maintenance and installation service for the Council cameras, as well as for those of neighbouring local authorities.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
ILLUMINATIONS	391	1,732	1,732	1,735
PRINT SERVICES	71	(15)	85	48
VISIT BLACKPOOL	1,370	1,404	1,454	1,335
VISITOR SERVICES	353	260	239	251
NET EXPENDITURE	2,185	3,381	3,510	3,369

Community & Environmental Services

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

SUMMARY

FUNCTIONS OF SERVICE	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
BUSINESS SERVICES	1,396	458	399	284
LEISURE AND CATERING	5,539	3,064	3,173	2,295
PUBLIC PROTECTION	(345)	(23)	(23)	(25)
COASTAL AND ENVIRONMENTAL PARTNERSHIPS	4,337	4,363	4,363	4,434
HIGHWAYS AND TRAFFIC MANAGEMENT SERVICES	15,072	15,409	15,378	15,802
STREET CLEANSING AND WASTE	18,722	18,623	18,641	18,685
INTEGRATED TRANSPORT	463	670	630	589
NET COST OF SERVICES	45,184	42,564	42,561	42,064
<i>COST PER '000 POPULATION</i>	<i>318</i>	<i>300</i>	<i>300</i>	<i>296</i>

Budget Holder: Mr John Blackledge - Director of Community and Environmental Services

Finance Managers: Mr S Maher / Mrs K Whyatt

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	16,027	15,581	15,771	15,828
PREMISES	2,640	2,130	3,024	2,196
TRANSPORT	4,755	2,908	3,818	2,907
SUPPLIES AND SERVICES	8,259	5,166	5,582	5,210
THIRD PARTY PAYMENTS	20,739	22,196	23,628	22,494
TRANSFER PAYMENTS	239	285	285	285
SUPPORT SERVICES	5,461	5,082	5,091	5,045
CAPITAL CHARGES	17,380	16,664	16,661	17,137
CORPORATE SAVINGS TARGET	-	-	-	(1,590)
TOTAL EXPENDITURE	75,500	70,012	73,860	69,512
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	9,476	9,547	9,144	9,546
GOVERNMENT GRANTS	2,826	2,758	2,778	2,758
RECHARGES	9,530	10,484	11,066	10,484
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	8,484	4,658	8,311	4,660
TOTAL INCOME	30,316	27,448	31,299	27,448
NET EXPENDITURE	45,184	42,564	42,561	42,064

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

BUSINESS SERVICES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	616	573	544	577
PREMISES	7	-	13	-
TRANSPORT	212	8	7	8
SUPPLIES AND SERVICES	59	55	16	101
THIRD PARTY PAYMENTS	10	-	6	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	501	412	412	388
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(200)
TOTAL EXPENDITURE	1,405	1,048	998	874
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	9	590	599	590
TOTAL INCOME	9	590	599	590
NET EXPENDITURE	1,396	458	399	284
COST PER '000 POPULATION	10	3	3	2

Budget Holder: Mr John Blackledge - Director of Community and Environmental Services

Finance Managers: Mrs Kirsten Whyatt and Mr Steve Maher

Notes:

- 1) This budget relates to the management and administration for Community and Environmental Services which includes the costs of employee related insurance.

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

LEISURE AND CATERING

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	6,350	6,231	6,193	6,316
PREMISES	841	615	713	622
TRANSPORT	427	318	321	318
SUPPLIES AND SERVICES	2,974	2,672	2,624	2,671
THIRD PARTY PAYMENTS	95	16	26	16
TRANSFER PAYMENTS	239	285	284	285
SUPPORT SERVICES	2,967	3,076	3,081	3,062
CAPITAL CHARGES	345	397	394	386
CORPORATE SAVINGS TARGET	-	-	-	(835)
TOTAL EXPENDITURE	14,238	13,610	13,636	12,841
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	4,605	4,729	4,146	4,728
GOVERNMENT GRANTS	146	90	104	90
RECHARGES	1,577	4,137	4,117	4,137
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,371	1,590	2,096	1,591
TOTAL INCOME	8,699	10,546	10,463	10,546
NET EXPENDITURE	5,539	3,064	3,173	2,295
<i>COST PER '000 POPULATION</i>	<i>39</i>	<i>22</i>	<i>22</i>	<i>16</i>

Budget Holder: Mr John Hawkin - Head of Leisure and Catering

Finance Managers: Mrs Kirsten Whyatt and Mr Steve Maher

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
LEISURE & SPORT	2,369	2,586	2,624	1,779
PARKS	1,425	342	342	350
ILLUMINATIONS	1,421	(75)	(52)	(64)
CATERING	423	336	345	350
BUILDING CLEANING	(99)	(125)	(86)	(120)
NET EXPENDITURE	5,539	3,064	3,173	2,295

Notes:

- 1) The service provides comprehensive leisure opportunities to the whole community, ensuring all interest groups, abilities, age groups and backgrounds are provided for. In excess of one million visits to leisure facilities and programmes are made by local people each year, which includes a whole range of activities, lessons, club sports activities, junior sports coaching and opportunities for the town's most vulnerable children, young people and adults. Health on referral programmes, for people with cardiac, respiratory, clinical and general health conditions, result in excess of 80,000 visits to facilities a year.
- 2) The Parks Service is responsible for the management and maintenance of over 90 open spaces across the town, highway verge grass cutting, tree management and Marton Mere Nature Reserve management including Stanley Park, which is Blackpool's largest piece of public open space. The two hundred and fifty six acre park is a landmark in Blackpool's heritage and history. The park was officially opened in 1926 and was designed by the internationally renowned Thomas Mawson. The park received Grade II status on the National Register of Historic Parks and Gardens in 1995 and benefitted from a six million pound Heritage Lottery Fund related restoration in 2007. The park boasts an impressive range of facilities which includes; ornamental gardens, a rose garden, water fountains, a boating lake and statues along with the historic Art Deco Café.
- 3) Catering Services provide a range of services to schools throughout Blackpool. The core service is a hot lunchtime meal served at 18 Primary, Special and Secondary schools. A range of other provisions are available throughout the extended school day, including breakfast, morning break and after-school food offers. The various Pupil Referral Units are provided with a delivered packed lunch service for pupils on a daily basis. The Free School Breakfasts scheme provides a breakfast to over 8,500 primary school children a day.
- 4) The Building Cleaning Team provides a facility and window cleaning service across the Council and also delivers external contracts to a range of schools, housing association and health providers. Cleaning specifications are tailored to meet the customer's needs and include fixed term contracts, service level agreements or one-off cleans. Building Cleaning also run the office moves service. This involves moving office furniture throughout the authority, transporting archive boxes between sites and transporting library boxes to all Blackpool libraries.
- 5) The Illuminations Service maintains, manufactures, installs, operates and dismantles the annual illuminations show. The team also delivers the annual Lightpool projection show, various Christmas light installations and provides technical support to the authority, the lightpool festival and beyond.

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

PUBLIC PROTECTION

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,191	1,846	1,910	1,873
PREMISES	10	6	11	6
TRANSPORT	77	60	95	60
SUPPLIES AND SERVICES	278	325	275	325
THIRD PARTY PAYMENTS	13	13	13	13
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	488	454	454	455
CAPITAL CHARGES	27	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(30)
TOTAL EXPENDITURE	3,084	2,704	2,758	2,702
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	894	1,093	997	1,093
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	2,128	1,568	1,607	1,568
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	407	66	177	66
TOTAL INCOME	3,429	2,727	2,781	2,727
NET EXPENDITURE	(345)	(23)	(23)	(25)
<i>COST PER '000 POPULATION</i>	<i>(2)</i>	<i>(0)</i>	<i>(0)</i>	<i>(0)</i>

Budget Holder: Mr Tim Coglan - Head of Public Protection

Finance Managers: Mrs Kirsten Whyatt and Mr Steve Maher

Notes:

- 1) The Public Protection Division comprises of Trading Standards, Licensing Service, Health & Safety Enforcement, Licensing Enforcement, Food Control, Housing Enforcement (including Selective Licensing), Planning Enforcement and Environmental Protection.
- 2) Each team is top performing nationally in their sphere and deals with key issues around protecting the vulnerable and elderly, reducing crime and disorder and antisocial behaviour, protecting public safety and health, and promoting good business practice.

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

COASTAL AND ENVIRONMENTAL PARTNERSHIPS

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	292	259	228	261
PREMISES	1,205	1,087	1,219	1,087
TRANSPORT	33	3	4	3
SUPPLIES AND SERVICES	103	54	34	54
THIRD PARTY PAYMENTS	3,357	4,963	5,172	5,032
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	107	97	97	97
CAPITAL CHARGES	2,477	1,199	1,199	1,199
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	7,574	7,662	7,953	7,733
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	52	-	3	-
GOVERNMENT GRANTS	2,639	2,627	2,633	2,627
RECHARGES	210	325	136	325
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	336	347	818	347
TOTAL INCOME	3,237	3,299	3,590	3,299
NET EXPENDITURE	4,337	4,363	4,363	4,434
COST PER '000 POPULATION	31	31	31	31

Budget Holder: Mrs Clare Nolan-Barnes - Head of Coastal and Environmental Partnerships

Finance Managers: Mrs Kirsten Whyatt and Mr Steve Maher

Notes:

- 1) The team concentrates on the procurement and delivery of projects through Fylde Peninsula Water Management Partnership primarily concerned with the holistic management of water and the environment. This includes flood risk, coastal protection, surface water management and bathing waters. The team ensures that the Council complies with the relevant legislative duties in respect of water management. The team also delivers the Street lighting and traffic signal PFI Partnership. The team is funded via the projects and also via dedicated funding for the Fylde Peninsula Partnership from the Environment Agency.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
COASTAL AND ENVIRONMENTAL PARTNERSHIPS	(84)	18	18	19
STREET LIGHTING	4,421	4,345	4,345	4,415
NET EXPENDITURE	4,337	4,363	4,363	4,434

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

HIGHWAYS AND TRAFFIC MANAGEMENT SERVICES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,809	1,834	2,057	1,887
PREMISES	399	188	933	242
TRANSPORT	451	361	353	361
SUPPLIES AND SERVICES	1,896	224	527	223
THIRD PARTY PAYMENTS	1,252	494	1,234	494
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	344	403	406	403
CAPITAL CHARGES	12,932	13,478	13,478	13,985
CORPORATE SAVINGS TARGET	-	-	-	(220)
TOTAL EXPENDITURE	19,083	16,982	18,988	17,375
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,263	906	1,062	906
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	275	265	234	265
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,473	402	2,314	402
TOTAL INCOME	4,011	1,573	3,610	1,573
NET EXPENDITURE	15,072	15,409	15,378	15,802
COST PER '000 POPULATION				
	106	108	108	111

Budget Holder: Mr Will Britain - Head of Highways

Finance Managers: Mrs Kirsten Whyatt and Mr Steve Maher

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
HIGHWAYS & ENGINEERING	14,338	14,745	14,732	15,198
HIGHWAYS & TRAFFIC	734	664	646	604
NET EXPENDITURE	15,072	15,409	15,378	15,802

Notes:

- 1) The Council as a Highway Authority has a statutory duty to maintain the highway network. Highways & Traffic Management Services is responsible for the Highways Asset Management Plan and all aspects of planned, routine and reactive maintenance arising from it.
- 2) Highway & Traffic Management Services have produced a Road Asset Management Strategy (RAMS) which is a strategic approach that identifies the optimal allocation of resources for the management, operation, preservation and enhancement of the highway infrastructure to meet the needs of current and future customers. This includes collecting and managing the necessary condition data required to recommend how to use the council's funding in the right place at the right time. This area also provides a statutory highway inspection service whereby all the roads are regularly inspected in line with a Blackpool Council Code of Practice.
- 3) Engineering Services (located at Layton Depot) is part of the Division and carries out the day to day routine maintenance required as part of the RAMS. Engineering Services also plays an important part of project delivery for most highway and/or public realm schemes. They also undertake projects for external clients which contributes towards the income generation of the Division.
- 4) The 2004 Traffic Management Act places a duty on the Council to manage the road network to secure the expeditious movement of traffic, considering the needs of all road users. Related to these duties, the service deals with traffic monitoring and management, the implementation of traffic regulation orders, parking management and restrictions and the control of utility works on the highway. This area also underpins the regeneration projects being undertaken.
- 5) The operation of the Tramway is governed by an Operating and Maintenance Agreement between the Council (as owner) and Blackpool Transport Services Ltd (as operator). The Council is responsible for the maintenance of the permanent way (including track, stops and platforms) but not operation or the service of vehicles.
- 6) The transport strategy of the Council is set down in the Local Transport Plan (LTP), which is required by the Department for Transport (DfT). The LTP also sets out a programme of improvements and works funded by DfT and delivered by Highways & Traffic Management Services. The service actively liaises with DfT, neighbouring authorities and transport operators to ensure Blackpool's needs are put forward and considered.

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

STREET CLEANSING AND WASTE

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,878	2,987	2,987	3,031
PREMISES	171	227	126	232
TRANSPORT	801	680	792	679
SUPPLIES AND SERVICES	726	714	719	714
THIRD PARTY PAYMENTS	15,822	16,587	16,754	16,817
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	948	392	393	392
CAPITAL CHARGES	1,498	1,483	1,483	1,483
CORPORATE SAVINGS TARGET	-	-	-	(215)
TOTAL EXPENDITURE	22,844	23,070	23,254	23,133
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2,662	2,692	2,850	2,692
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	112	112	113	112
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,348	1,643	1,650	1,644
TOTAL INCOME	4,122	4,447	4,613	4,448
NET EXPENDITURE	18,722	18,623	18,641	18,685
<i>COST PER '000 POPULATION</i>	<i>132</i>	<i>131</i>	<i>131</i>	<i>132</i>

Budget Holders: Mr Jez Evans - Head of Street Cleansing and Mr John-Paul Lovie - Head of Waste Services

Finance Managers: Mrs Kirsten Whyatt and Mr Steve Maher

Notes:

- 1) The Street Cleansing Team are responsible for general cleaning around Blackpool which includes the removal of litter and dog fouling from public footpaths, fly tipping investigation and removal, clearing away wind blown sand, removal of dead animals, removal of unwanted/illegal graffiti, removal of fly-tipping, removal of road traffic debris and the supply and service of litter bins. All residential streets are regularly inspected and swept. In addition, any justified requests for street cleansing services will be carried out as required.
- 2) The Council operates a containerised domestic waste management service, which is delivered by waste collection contractor Veolia Environmental Services.
- 3) The Household Waste Recycling Centre at Bristol Avenue has facilities for the disposal of household waste from any domestic properties within Blackpool. Help is available at the site to direct, advise and provide practical physical assistance to ensure the safe disposal of waste. Over 68% of waste disposed of at the site is recycled. Wrapping for the safe disposal of asbestos waste is also supplied. Commercial waste is not allowed at the site and permits are required to enter the facility in a van or trailer (a full list of vehicle types can be provided).
- 4) Trade Waste Services provides a service to over 48% of the local business market.
- 5) Prior to August 2014, the Council's statutory waste disposal function was delivered in partnership with Lancashire County Council under a PFI Contract let to a consortium led by Global Renewables Ltd. However at the end of July 2014 Lancashire County Council and Blackpool Council reached consensual termination of this contract. From August 2014 Lancashire County Council and Blackpool Council own 100% of the operating company that previously provided the waste disposal function. The current arrangements provide the authorities with waste recycling, processing and disposal arrangements for 25 years, and aim to meet both European and Government targets to reduce the amount of waste sent to landfill.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
STREET CLEANSING	3,430	3,748	3,748	3,744
WASTE	14,301	14,031	14,086	14,155
PUBLIC CONVENIENCES	991	844	807	786
NET EXPENDITURE	18,722	18,623	18,641	18,685

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

INTEGRATED TRANSPORT

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,891	1,851	1,852	1,883
PREMISES	7	7	9	7
TRANSPORT	2,754	1,478	2,246	1,478
SUPPLIES AND SERVICES	2,223	1,122	1,387	1,122
THIRD PARTY PAYMENTS	190	122	423	122
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	106	248	248	248
CAPITAL CHARGES	101	107	107	84
CORPORATE SAVINGS TARGET	-	-	-	(90)
TOTAL EXPENDITURE	7,272	4,935	6,272	4,854
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	127	86	127
GOVERNMENT GRANTS	41	41	41	41
RECHARGES	5,228	4,077	4,858	4,077
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,540	20	657	20
TOTAL INCOME	6,809	4,265	5,642	4,265
NET EXPENDITURE	463	670	630	589
<i>COST PER '000 POPULATION</i>	3	5	4	4

Budget Holder: Mrs Lynne Rowbottom - Head of Integrated Transport

Finance Managers: Mrs Kirsten Whyatt and Mr Steve Maher

Notes:

- 1) The service provides a transport service for Children's and Adult's social care.
- 2) Blackpool Council's Rideability service provides transport to anyone who can't use a conventional bus. This may be because of a disability or health problem preventing service users from getting to the nearest bus stop or because they are elderly or frail.
- 3) The service is responsible for the vehicle operating license of the council and the CVMU corporate vehicle maintenance unit.
- 4) The service also delivers the School Crossing Patrol Service.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CVMU	(50)	198	198	205
INTEGRATED TRANSPORT	188	292	221	291
TRAVEL AND ROAD SAFETY	325	180	211	93
NET EXPENDITURE	463	670	630	589

Adult Services

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

SUMMARY

FUNCTIONS OF SERVICE	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
ADULT SOCIAL CARE	4,268	4,502	4,361	4,677
CARE & SUPPORT	4,264	5,988	5,956	5,912
COMMISSIONING & CONTRACTS	976	846	713	761
ADULTS COMMISSIONING PLACEMENTS	34,277	40,468	40,219	40,117
ADULTS SAFEGUARDING	667	657	614	695
NET COST OF SERVICES	44,452	52,461	51,863	52,162
<i>COST PER '000 POPULATION</i>	<i>313</i>	<i>369</i>	<i>365</i>	<i>367</i>

Budget Holder: Karen Smith - Director of Adult Social Services

Finance Manager: Mr Mark Golden

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	15,949	17,689	17,605	18,248
PREMISES	51	57	74	57
TRANSPORT	861	823	840	823
SUPPLIES AND SERVICES	1,518	1,849	1,754	1,825
THIRD PARTY PAYMENTS	43,885	48,473	48,149	49,146
TRANSFER PAYMENTS	5,746	4,489	4,651	4,629
SUPPORT SERVICES	2,226	2,559	2,562	2,542
CAPITAL CHARGES	6	348	348	348
CORPORATE SAVINGS TARGET	-	-	-	(1,140)
TOTAL EXPENDITURE	70,242	76,287	75,983	76,478
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	13,843	12,649	12,542	12,649
GOVERNMENT GRANTS	559	232	246	232
RECHARGES	287	371	524	336
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTION	11,101	10,574	10,808	11,099
TOTAL INCOME	25,790	23,826	24,120	24,316
NET EXPENDITURE	44,452	52,461	51,863	52,162

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

ADULT SOCIAL CARE

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	6,081	6,474	6,508	7,169
PREMISES	1	-	1	-
TRANSPORT	207	157	163	157
SUPPLIES AND SERVICES	100	94	94	99
THIRD PARTY PAYMENTS	4	-	5	-
TRANSFER PAYMENTS	(31)	-	1	-
SUPPORT SERVICES	472	460	461	460
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	6,834	7,185	7,233	7,885
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	(4)	-	-	-
RECHARGES	17	212	227	212
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,553	2,471	2,645	2,996
TOTAL INCOME	2,566	2,683	2,872	3,208
NET EXPENDITURE	4,268	4,502	4,361	4,677
COST PER '000 POPULATION	30	32	31	33

Budget Holder: Mr Les Marshall - Head of Adult Social Care

Finance Manager: Mr Mark Golden

Notes:

- 1) Adult social care social work services are provided across three specialist areas - Learning Disability, Mental Health, and Adult Social Care. The service works in conjunction with the health community services across all areas and operates a fully integrated team within Learning Disability and also work co-located with NHS Mental Health staff.
- 2) The service provides assessment and care management functions incorporating risk assessment and safeguarding responsibilities for all adults who are in need of social care support and who meet Care Act eligibility criteria.
- 3) The services are focused on assessing, reassessing and reviewing support packages in light of the reduced commissioning budget and according to the revised Care Act eligibility criteria. Long term professional support is provided to a number of service users, this being more prevalent in Mental Health and Learning Disability teams.
- 4) Mental health provider services include day care provision, community support services, residential rehabilitation and crisis services.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
ADULT SOCIAL CARE MANAGEMENT	590	789	743	683
ADULT SOCIAL CARE	1,879	1,858	1,812	2,083
LEARNING DISABILITIES TEAM	525	542	498	553
MENTAL HEALTH TEAM	1,274	1,313	1,308	1,358
NET EXPENDITURE	4,268	4,502	4,361	4,677

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

CARE & SUPPORT

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	8,230	9,418	9,325	9,230
PREMISES	4	17	33	17
TRANSPORT	151	156	169	156
SUPPLIES AND SERVICES	385	445	360	459
THIRD PARTY PAYMENTS	212	286	319	286
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	1,315	1,166	1,168	1,147
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(3)
TOTAL EXPENDITURE	10,297	11,488	11,374	11,292
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	245	351	244	351
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	166	32	170	32
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	5,622	5,117	5,004	4,997
TOTAL INCOME	6,033	5,500	5,418	5,380
NET EXPENDITURE	4,264	5,988	5,956	5,912
COST PER '000 POPULATION	30	42	42	42

Budget Holder: Nick Henson - Head of Care & Support

Finance Manager: Mr Mark Golden

Notes:

- 1) The Adult Provider Services (Care and Support), have seen various services change direction over the last few years - from long stay residential, domiciliary and day care to focused, short term interventions or bespoke support packages for people with complex or challenging needs, aimed at keeping people out of hospital, independent and able to choose the life they wish to lead. We aim to deliver high quality, niche, competitively priced services that our customers, individuals and organisations want to choose to "buy" and access.
- 2) Care and Support delivers the Council's in house services relating to Mental Health, Learning Disability, Older Adults and Physical Disability and include Phoenix, Keats, Coopers Way, The ARC, Extra Support, Gloucester, Care at Home (Reablement, Primary Night Care, End of Life Care and Urgent Response), Langdale, Vitaline, Blackpool Centre for Independent Living (BCIL), Volunteers and Shared Lives.
- 3) Care and Support is delivering a number of health and social care system resilience projects as part of the iBCF to (1) reduce the numbers of DToC (Delayed Transfers of Care) and (2) help maintain people to be cared for at home for longer thus preventing hospital admission. These projects include the development of the 'Home's Best' model (Enhanced Homecare and Neighbourhood Response) and additional capacity in the Council's Assistive Technology Service (Vitaline) to enable the service to respond to urgent/same day installation of equipment for people awaiting discharge from hospital.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
MANAGEMENT & ADMIN	960	541	735	555
DAY CENTRE	886	958	922	974
COOPERSWAY RESIDENTIAL RESPITE	578	629	597	596
PHOENIX CENTRE/GLOUCESTER AVE	137	94	100	123
EXTRA SUPPORT	558	1,085	754	1,112
SUPPORTED LIVING	210	-	28	-
SHARED LIVES/VOLUNTEER SERVICE	173	155	165	157
BLACKPOOL CENTRE FOR INDEPENDENT LIVING	130	152	144	134
HOMECARE	82	1,399	1,520	1,411
ARC	560	652	651	687
VITALINE	(10)	323	340	163
NET EXPENDITURE	4,264	5,988	5,956	5,912

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

COMMISSIONING & CONTRACTS

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,140	1,081	1,073	1,068
PREMISES	-	-	-	-
TRANSPORT	14	8	6	8
SUPPLIES AND SERVICES	91	141	93	102
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	46	44	44	44
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(62)
TOTAL EXPENDITURE	1,291	1,274	1,216	1,160
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	46	46	60	46
RECHARGES	104	127	127	92
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	165	255	316	261
TOTAL INCOME	315	428	503	399
NET EXPENDITURE	976	846	713	761
<i>COST PER '000 POPULATION</i>	7	6	5	5

Budget Holder: Helen Lammond-Smith - Head of Commissioning

Finance Manager: Mr Mark Golden

Notes:

- 1) The Children, Public Health and Adults Commissioning Teams work in partnership with both internal and external stakeholders to implement the full cycle of commissioning activities. These activities include developing the market for personalisation and the implications of the Care Act that will meet current assessed needs and forecasted needs in Blackpool, and service review to drive the availability of sustainable and diverse services.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
COMMISSIONING MANAGEMENT	121	192	51	72
COMMISSIONING TEAMS	467	334	399	363
QUALITY ASSURANCE TEAM	369	306	242	312
HEALTH & WELLBEING	19	14	21	14
NET EXPENDITURE	976	846	713	761

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

ADULTS COMMISSIONING PLACEMENTS

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	27	310	311	313
PREMISES	46	40	40	40
TRANSPORT	486	501	501	501
SUPPLIES AND SERVICES	585	848	848	844
THIRD PARTY PAYMENTS	43,669	48,158	47,807	48,831
TRANSFER PAYMENTS	5,777	4,447	4,608	4,587
SUPPORT SERVICES	373	871	871	873
CAPITAL CHARGES	6	348	348	348
CORPORATE SAVINGS TARGET	-	-	-	(1,051)
TOTAL EXPENDITURE	50,969	55,523	55,334	55,286
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	13,571	12,298	12,298	12,298
GOVERNMENT GRANTS	449	164	164	164
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,672	2,593	2,653	2,707
TOTAL INCOME	16,692	15,055	15,115	15,169
NET EXPENDITURE	34,277	40,468	40,219	40,117
COST PER '000 POPULATION	241	285	283	282

Budget Holder: Mr Les Marshall - Head of Adult Social Care

Finance Manager: Mr Mark Golden

Notes:

- 1) There are a variety of social care and housing related support services for adults and children living in Blackpool such as nursing and residential placements, care at home, and equipment and adaptations. These services are commissioned in a number of ways including block contracts, spot contracts and framework agreements. Where appropriate, this work is carried out in conjunction with our health colleagues in NHS Blackpool in order that we can commission a range of health and social care services via a joint approach. Other stakeholders include service users, carers and local community representatives. Social workers and other assessing professionals help to inform current and future need from their assessments and care planning activities with individuals.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PHYSICAL SUPPORT 18-64	3,754	3,580	2,973	3,580
PHYSICAL SUPPORT 65+	8,105	10,736	11,387	12,297
SENSORY SUPPORT 18-64	71	93	124	93
SENSORY SUPPORT 65+	298	316	293	316
MENTAL HEALTH SUPPORT 18-64	4,026	3,991	3,625	3,991
MENTAL HEALTH SUPPORT 65+	1,952	2,194	2,052	2,194
SUPPORT WITH MEMORY AND COGNITION 18-64	259	328	424	328
SUPPORT WITH MEMORY AND COGNITION 65+	3,643	4,021	3,799	4,021
LEARNING DISABILITY SUPPORT 18-64	9,288	9,910	11,098	9,910
LEARNING DISABILITY SUPPORT 65+	1,253	1,359	1,272	1,359
SOCIAL SUPPORT-SUBSTANCE MISUSE SUPPORT	193	192	147	152
SOCIAL SUPPORT-SOCIAL ISOLATION & OTHER	71	31	95	31
SOCIAL SUPPORT-SUPPORT FOR CARERS	201	170	238	170
ASSISTIVE EQUIPMENT & TECHNOLOGY	1,021	909	909	859
INFORMATION & EARLY INTERVENTION	96	96	96	96
OTHER COMMISSIONING PLACEMENTS	(1,212)	1,739	725	(6)
HOUSING RELATED SUPPORT	1,257	163	322	83
CHILDREN'S COMMISSIONING HEALTH	(1)	-	-	-
OTHER	2	640	640	643
NET EXPENDITURE	34,277	40,468	40,219	40,117

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

ADULTS SAFEGUARDING

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	471	406	388	468
PREMISES	-	-	-	-
TRANSPORT	3	1	1	1
SUPPLIES AND SERVICES	357	321	359	321
THIRD PARTY PAYMENTS	-	29	18	29
TRANSFER PAYMENTS	-	42	42	42
SUPPORT SERVICES	20	18	18	18
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(24)
TOTAL EXPENDITURE	851	817	826	855
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	27	-	-	-
GOVERNMENT GRANTS	68	22	22	22
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	89	138	190	138
TOTAL INCOME	184	160	212	160
NET EXPENDITURE	667	657	614	695
COST PER '000 POPULATION	5	5	4	5

Budget Holder: Karen Smith - Director of Adult Social Services

Finance Manager: Mr Mark Golden

Notes:

- 1) The Safeguarding team is responsible for policy and practice development in relation to safeguarding adults, providing consultation to fieldwork staff and overseeing practice in relation to Deprivation of Liberty and Mental Capacity Act requirements.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
SAFEGUARDING MANAGEMENT	56	77	6	78
ADULTS SAFEGUARDING	384	356	375	389
ADULTS SAFEGUARDING BOARD	62	75	75	78
PROFESSIONAL LEADS	111	107	116	108
TRAINING	54	42	42	42
NET EXPENDITURE	667	657	614	695

Children's Services

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

SUMMARY

FUNCTIONS OF SERVICE	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
LOCAL SCHOOLS BUDGET	24,555	21,753	21,753	21,753
BUSINESS SUPPORT AND RESOURCES	2,375	2,160	2,079	1,532
EDUCATION	25,235	25,232	25,556	25,014
EARLY HELP FOR CHILDREN & FAMILIES	3,783	4,808	4,513	5,213
CHILDREN'S SOCIAL CARE	32,370	30,656	33,449	28,340
GRANTS	(45,239)	(44,460)	(44,293)	(44,176)
NET COST OF SERVICES	43,079	40,149	43,057	37,676
<i>COST PER '000 POPULATION</i>	303	283	303	265

Budget Holder: Diane Booth - Director of Children's Services

Finance Manager: Mark Golden

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	51,213	48,082	48,453	48,405
PREMISES	2,437	2,134	2,133	2,134
TRANSPORT	2,576	2,318	2,842	2,323
SUPPLIES AND SERVICES	15,921	17,890	19,840	17,867
THIRD PARTY PAYMENTS	24,516	20,490	22,449	18,509
TRANSFER PAYMENTS	7,819	7,517	8,774	7,517
SUPPORT SERVICES	6,537	5,671	5,670	5,643
CAPITAL CHARGES	3,532	2,013	2,013	2,013
CORPORATE SAVINGS TARGET	-	-	-	(1,000)
TOTAL EXPENDITURE	114,551	106,115	112,174	103,411
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,357	1,195	1,233	1,195
GOVERNMENT GRANTS	55,662	50,074	50,306	49,790
RECHARGES	5,640	7,532	7,819	7,532
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	8,813	7,165	9,759	7,218
TOTAL INCOME	71,472	65,966	69,117	65,735
NET EXPENDITURE	43,079	40,149	43,057	37,676

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

LOCAL SCHOOLS BUDGET

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	24,928	23,074	23,074	23,074
PREMISES	1,893	1,757	1,757	1,757
TRANSPORT	125	116	116	116
SUPPLIES AND SERVICES	2,314	2,160	2,160	2,160
THIRD PARTY PAYMENTS	(1)	(1)	(1)	(1)
TRANSFER PAYMENTS	(41)	(32)	(32)	(32)
SUPPORT SERVICES	2,353	2,184	2,184	2,184
CAPITAL CHARGES	3,236	2,011	2,011	2,011
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	34,807	31,269	31,269	31,269
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	864	802	802	802
GOVERNMENT GRANTS	10	9	9	9
RECHARGES	8,106	7,524	7,524	7,524
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,272	1,181	1,181	1,181
TOTAL INCOME	10,252	9,516	9,516	9,516
NET EXPENDITURE	24,555	21,753	21,753	21,753
<i>COST PER '000 POPULATION</i>	<i>173</i>	<i>153</i>	<i>153</i>	<i>153</i>

Budget Holder: Diane Booth - Director of Children's Services

Finance Manager: Mark Golden

Notes:

- 1) The Individual Schools Budget (Delegated) figure represents the total of the budgets allocated to each school. The Blackpool Fair Funding Formula, which must adhere to specific government statutory regulations, forms the basis for this apportionment. Special School budgets are now analysed as High Needs Top-up Payments under Education.
- 2) The Individual Schools Budget (Non-Delegated) figure represents the budget centrally retained by the Local Authority specifically for schools. Typically this allocation is used for licences, pupil growth, exceptional high needs funding and supporting the Schools Forum.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
NON DELEGATED	3,683	2,381	2,381	2,381
DELEGATED TO PRIMARY SCHOOLS	20,872	19,372	19,372	19,372
NET EXPENDITURE	24,555	21,753	21,753	21,753

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

BUSINESS SUPPORT AND RESOURCES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,186	987	963	981
PREMISES	105	-	-	-
TRANSPORT	10	16	12	16
SUPPLIES AND SERVICES	264	291	307	291
THIRD PARTY PAYMENTS	3,869	-	104	-
TRANSFER PAYMENTS	39	130	110	130
SUPPORT SERVICES	543	806	806	813
CAPITAL CHARGES	294	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(629)
TOTAL EXPENDITURE	6,310	2,230	2,302	1,602
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	83	-	-	-
GOVERNMENT GRANTS	3,032	-	-	-
RECHARGES	8	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	812	70	223	70
TOTAL INCOME	3,935	70	223	70
NET EXPENDITURE	2,375	2,160	2,079	1,532
COST PER '000 POPULATION	17	15	15	11

Budget Holder: Hilary Wood - Head of Business Support and Resources

Finance Manager: Mark Golden

Notes:

- 1) Departmental Management - this budget contains the costs relating to the Director of Children's Services, the Head of Business Support and Resources and the Development Manager as well as management expenditure for Children's Services including mandatory training, telephones, support services and capital charges.
- 2) Adults & Children's Funding - implements and operates funding formulae and other procedures for schools and early years providers, manages the Highfield Leadership Academy PFI contract, develops and reviews adult social care financial policy issues, and provides financial and business support across Adult Services and Children's Services.
- 3) School Organisation - plans for the provision of school places and manages the Council's education capital programme, including construction management of schemes delivered through the Local Education Partnership.
- 4) Access and Inclusion – staff in this area provide support to schools to enable pupils to remain within mainstream settings, and advise around exclusion policy and practice. The service provides guidance and signposts support for parents considering Elective Home Education or those already doing so. Support to schools is also provided under this heading for complex non routine admissions.
- 5) School Admissions - co-ordinates the arrangements for the admission of pupils into schools, both at routine and non-routine times of the year, and liaises with other admissions bodies, such as voluntary-aided schools and academies, to ensure that the allocation of school places follows practices and criteria that are fair, clear and objective.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
DEPARTMENTAL MANAGEMENT	1,550	1,443	1,390	1,422
ADULTS AND CHILDREN'S FUNDING	454	276	260	(319)
SCHOOL ORGANISATION	49	57	57	57
ACCESS AND INCLUSION	190	221	227	209
SCHOOL ADMISSIONS	132	163	145	163
NET EXPENDITURE	2,375	2,160	2,079	1,532

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

EDUCATION

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	9,334	7,944	8,321	7,875
PREMISES	425	369	361	369
TRANSPORT	1,965	1,671	2,251	1,672
SUPPLIES AND SERVICES	10,084	11,160	12,368	11,137
THIRD PARTY PAYMENTS	3,394	3,443	4,049	3,443
TRANSFER PAYMENTS	5,383	4,734	5,044	4,734
SUPPORT SERVICES	1,189	1,011	1,011	1,011
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(153)
TOTAL EXPENDITURE	31,774	30,332	33,405	30,088
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	332	375	357	375
GOVERNMENT GRANTS	1,023	939	1,870	939
RECHARGES	1,051	8	295	8
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	4,133	3,778	5,327	3,752
TOTAL INCOME	6,539	5,100	7,849	5,074
NET EXPENDITURE	25,235	25,232	25,556	25,014
<i>COST PER '000 POPULATION</i>	<i>178</i>	<i>178</i>	<i>180</i>	<i>176</i>

Budget Holder: Diane Booth - Director of Children's Services

Finance Manager: Mark Golden

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
EDUCATION MANAGEMENT	369	309	(512)	308
SCHOOL IMPROVEMENT, MANAGEMENT & STRATEGY	147	529	505	533
LEARNING RESOURCE CENTRE	150	-	-	-
PUPIL WELFARE AND ATTENDANCE	398	317	313	296
EARLY YEARS MONITORING AND SUPPORT	658	446	461	446
EARLY YEARS FREE ENTITLEMENT GRANTS	6,580	6,900	6,917	6,900
VIRTUAL SCHOOL	76	94	92	106
MUSIC SERVICES	(26)	(33)	(33)	(30)
OUTDOOR EDUCATION	39	16	44	17
EDUCATIONAL DIVERSITY AND PUPIL REFERRAL UNITS	2,602	2,580	2,580	2,580
SPECIAL EDUCATIONAL NEEDS	259	447	429	471
EDUCATIONAL PSYCHOLOGY	278	293	293	309
SPECIALIST ADVICE & RESOURCES INC. SENSORY SERVICE	983	986	961	987
OUT OF BOROUGH PLACEMENTS	2,748	2,836	3,409	2,836
TRANSPORT	1,539	1,281	1,895	1,281
HIGH NEEDS TOP-UP PAYMENTS	6,363	6,388	6,607	6,367
POST-16 PROVISION	854	808	797	808
DIRECT PAYMENTS	515	533	517	533
OTHER SUPPORT FOR DISABLED CHILDREN	92	109	108	7
SHORT BREAKS FOR DISABLED CHILDREN	142	157	157	157
LIFELONG LEARNING	469	236	16	102
NET EXPENDITURE	25,235	25,232	25,556	25,014

Notes:

- 1) School Improvement activities are wide and varied and are supported to varying degrees by all staff within the Universal Services & School Effectiveness Division. There is a small core team of School Improvement Officers providing Blackpool's statutory school improvement. This is supplemented by external consultancy and a small intervention budget to assist maintained schools.
- 2) The Pupil Welfare team has statutory duties regarding school attendance and supports schools to address attendance and welfare issues. This budget line includes the Courts and Licensing team, which has a duty regarding licensing young people performing or taking part in paid sports or modelling.
- 3) The mandatory provision of free part-time Early Education places for 3 and 4 year-old children ensures they make a successful start to the Foundation Stage (the curriculum for 0 to 5 year olds), benefiting children when they commence in full-time primary education. Funding relating to 2 year-old places is available for children meeting certain criteria, and has increased significantly over the last 3 years.
- 4) The Pupil Referral Unit fulfils the local authority's statutory responsibility to provide suitable education for pupils who are unable to access a school place due to medical / emotional / behavioural and social reasons, delivered by skilled and qualified staff.
- 5) The local authority has a statutory duty to assess, identify, monitor and ensure appropriate resources and provision are in place to meet the needs of children and young people who have special educational needs and disabilities. It has a duty to support families of children with a disability by providing supplementary care and resources including providing placements for those children who are unable to remain with their families.
- 6) Out of Borough costs are those associated with educational placements of children with social, emotional, mental health needs / learning difficulties and / or disabilities, whose needs cannot be met in Blackpool, in non-maintained / independent special schools.
- 7) High Needs top-up payments include payments to mainstream schools to cover the costs of additional support for children with Special Educational Needs, and Special School budgets.
- 8) Life Long Learning Services includes the Adult Learning service which is funded by a ring-fenced grant from the Skills Funding Agency, and the Connexions team, which employs Learning Advisers who have a duty to provide independent careers advice to school age young people and to reduce the number of young people Not in Education, Employment or Training (NEET). During 2017/18, the Connexions team became part of Blackpool Young People's Service, which appears on the Early Help for Children and Families page.

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

EARLY HELP FOR CHILDREN AND FAMILIES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	3,515	5,495	4,929	6,019
PREMISES	3	-	3	-
TRANSPORT	112	198	146	206
SUPPLIES AND SERVICES	715	1,956	2,478	1,972
THIRD PARTY PAYMENTS	1,533	1,632	1,599	1,632
TRANSFER PAYMENTS	99	7	5	7
SUPPORT SERVICES	688	644	644	642
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(62)
TOTAL EXPENDITURE	6,665	9,932	9,804	10,416
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	24	18	26	18
GOVERNMENT GRANTS	1,965	4,413	4,076	4,413
RECHARGES	48	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	845	693	1,189	772
TOTAL INCOME	2,882	5,124	5,291	5,203
NET EXPENDITURE	3,783	4,808	4,513	5,213
<i>COST PER '000 POPULATION</i>	27	34	32	37

Budget Holder: Moya Foster - Senior Service Manager Early Help

Finance Manager: Mark Golden

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
EARLY HELP MANAGEMENT AND STRATEGY	796	567	593	563
CHILDREN'S CENTRES	1,526	1,532	1,532	1,533
SURE STARTS	549	586	573	592
SPECIALIST SUPPORT	118	131	92	12
BLACKPOOL YOUNG PEOPLE'S SERVICE	-	818	713	1,322
FAMILIES IN NEED INCLUDING SPRINGBOARD	633	994	830	1,011
DOMESTIC ABUSE	161	180	180	180
NET EXPENDITURE	3,783	4,808	4,513	5,213

Notes:

- 1) There are 2 Local Authority Children's Centres, one which serves Park and Layton wards and one which serves Talbot and Brunswick wards, which support a network of school-based Children's Centres. As part of a multi-agency pilot Talbot and Brunswick has transformed into a Family Hub, offering a wide range of community activities and extended opening hours which include evenings and weekends. Blackpool Children's Centres are the delivery arm of Better Start and all Centres work towards narrowing the gap for targeted disadvantaged and vulnerable families via an Outcomes Framework. The offer is across thresholds of the continuum of need and includes: Antenatal and Health Support, Targeted Family Support, Parenting Support, Community Resource and Services for Young People, Early Years and Signposting to Childcare.
- 2) Blackpool Young People's Service was formed in July 2017 by the merging of the Leaving Care Personal Advisers, the Youth Offending Team, Connexions and the Hub (Substance Misuse and Wellbeing in Sexual Health Services). The service is based in the former Connexions building on Market Street, and provides an integrated, targeted, case management approach to meeting the needs of vulnerable young people aged 10-25 who are:
 - Care Leavers
 - At risk of offending/re-offending
 - Not in Education, Employment or Training (NEET)
 - At risk of poor health through substance misuse or sexual health
- 3) The Families in Need service (FIN) is an integrated multi-agency team taking a whole family approach to support at level 3 and level 4. This work includes delivery of the national Troubled Families programme, local delivery of Blackpool Transience programme in South Beach, Claremont and Central areas of Blackpool and delivery of the Pause programme. The Pause programme works with women who have experienced repeat removals of children from their care. It aims to break this cycle and give women the opportunity to develop new skills and responses that can help them create a more positive environment. A Pause Blackpool pilot started in Dec 2017 and will cost approximately £350,000 for an 18 month pilot, £100,000 of which has been secured for Blackpool via the Tampon Tax. The Pause programme is an invest to save model – if PAUSE successfully worked with 20 women then, based on average financial assumptions, the saving in placement and legal fees alone is estimated at £588,899 and £841,248 a year. This figure is conservative; it does not include costs to the NHS, Public Health, Housing, Adult Social Care or other agencies.

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

CHILDREN'S SOCIAL CARE

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	12,250	10,582	11,166	10,456
PREMISES	11	8	12	8
TRANSPORT	364	317	317	313
SUPPLIES AND SERVICES	2,544	2,323	2,527	2,307
THIRD PARTY PAYMENTS	15,721	15,416	16,698	13,435
TRANSFER PAYMENTS	2,306	2,678	3,647	2,678
SUPPORT SERVICES	1,764	1,026	1,025	993
CAPITAL CHARGES	2	2	2	2
CORPORATE SAVINGS TARGET	-	-	-	(156)
TOTAL EXPENDITURE	34,962	32,352	35,394	30,036
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	54	-	48	-
GOVERNMENT GRANTS	787	253	58	253
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,751	1,443	1,839	1,443
TOTAL INCOME	2,592	1,696	1,945	1,696
NET EXPENDITURE	32,370	30,656	33,449	28,340
<i>COST PER '000 POPULATION</i>	228	216	235	199

Budget Holder: Cindy Hunter - Senior Service Manager Children's Social Care

Finance Manager: Mark Golden

Notes:

- 1) The division is responsible for ensuring the timely assessment of need for those children who are within the most vulnerable groups in Blackpool. The service aims to deliver timely and high quality services to the public and partner agencies within the legal framework laid down by government and with a suitably skilled and experienced workforce. All Local Authorities face high pressure on budgets and high cost services, such as those for children in care, are being reviewed and where possible and safe, reduced.
- 2) The Safeguarding, Quality and Review service is responsible for quality assurance of Children's Social Care and is delivered in accordance with a Quality Assurance Framework. The service includes a high quality Independent Reviewing Officer (IRO), Independent Safeguarding Chair, Local Authority Designated Officer service and Safeguarding Licensing Officer, management and administration of Blackpool Safeguarding Children Board, Voice of the Child including participation of Looked After Children and Quality Assurance.
- 3) During 2017/18, the Youth Offending Team became part of Blackpool Young People's Service, which appears on the Early Help for Children and Families page.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CHILDREN'S SERVICES MANAGEMENT AND STRATEGY	1,864	818	1,294	825
LEGAL FEES	1,472	1,381	1,444	1,386
LONG TERM SOCIAL WORK TEAMS	3,482	3,218	3,359	3,222
DUTY AND ASSESSMENT SOCIAL WORK TEAMS	1,982	2,103	2,179	2,144
LOOKED AFTER CHILDREN MANAGEMENT AND SUPPORT	377	264	315	270
PERMANENCE SOCIAL WORK TEAMS	1,120	946	1,116	913
CONTACT TEAM	326	330	336	336
RESIDENTIAL HOMES	2,044	1,932	1,861	1,919
ADOPTION SERVICES	1,364	1,657	1,393	1,626
FOSTERING SERVICES	3,981	4,059	4,221	4,065
SPECIAL GUARDIANSHIP SUPPORT & RESIDENCE ORDERS	1,472	1,627	1,641	1,627
EXTERNAL PLACEMENTS	9,386	8,381	9,565	6,400
16+ PLACEMENTS	1,375	2,222	2,954	2,222
YOUTH OFFENDING TEAM	616	241	241	-
SAFEGUARDING, QUALITY AND REVIEW	1,509	1,477	1,530	1,385
NET EXPENDITURE	32,370	30,656	33,449	28,340

CHILDREN'S SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

GRANTS

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	-	-	-
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	33	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	33	-	-	-
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	48,845	44,460	44,293	44,176
RECHARGES	(3,573)	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTION	-	-	-	-
TOTAL INCOME	45,272	44,460	44,293	44,176
NET EXPENDITURE	(45,239)	(44,460)	(44,293)	(44,176)
COST PER '000 POPULATION	(318)	(313)	(312)	(311)

Budget Holder: Diane Booth - Director of Children's Services

Finance Manager: Mark Golden

Notes:

- 1) Dedicated Schools Grant (DSG) is the funding stream that supports the Schools Budget, which includes amounts that are devolved to schools through the Individual Schools Budget, together with centrally-retained pupil-related services.
- 2) The Local Services Support Grant (LSSG) replaced several centrally directed grants that ended in 2010-11. The majority of the grant was rolled into the Council's formula grant in 2013-14.
- 3) Up to and including financial year 2016/17, education functions provided by local authorities were funded from the Education Services Grant (ESG). For 2016/17, the Council received £77 per pupil in relation to the pupils in schools maintained by the authority (general funding allocation) and £15 for each pupil in all schools and academies in respect of responsibilities retained for every pupil within the Blackpool boundary (retained duties allocation). From 1 April 2017, the ESG ceased. The general funding allocation was replaced by transition funding at a rate of £20 per pupil between April and August 2017, and a new School Improvement grant from September 2017 onwards, and the retained duties allocation became part of the DSG.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
DEDICATED SCHOOLS GRANT	(44,428)	(43,951)	(43,951)	(43,950)
LOCAL SERVICES SUPPORT GRANT	(19)	-	(18)	-
EDUCATION SERVICES GRANT	(792)	(509)	(324)	(226)
NET EXPENDITURE	(45,239)	(44,460)	(44,293)	(44,176)

Public Health

PUBLIC HEALTH

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

SUMMARY

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,034	1,062	1,062	1,062
PREMISES	-	-	-	-
TRANSPORT	9	15	15	15
SUPPLIES AND SERVICES	56	20	20	20
THIRD PARTY PAYMENTS	19,098	17,424	17,424	17,424
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	458	416	416	416
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	20,655	18,937	18,937	18,937
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	19,392	18,914	18,914	18,914
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,249	-	-	-
TOTAL INCOME	20,641	18,914	18,914	18,914
NET EXPENDITURE	14	23	23	23
<u>COST PER '000 POPULATION</u>				
	0	0	0	0

Budget Holder: Dr Arif Rajpura - Director of Public Health

Finance Manager: Mr Mark Golden

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PUBLIC HEALTH DIRECTORATE & CORPORATE SUPPORT	1,486	1,798	1,798	1,679
NHS HEALTH CHECKS - MANDATED	86	125	125	145
CHILDREN (5-19) - PUBLIC HEALTH PROGRAMMES	1,175	676	676	695
CHILDREN'S 0-5 SERVICES	1,750	2,489	2,489	2,463
TOBACCO CONTROL	543	544	544	498
MENTAL HEALTH & WELLBEING	1,173	29	29	64
SEXUAL HEALTH SERVICES	2,385	2,430	2,430	2,194
SUBSTANCE MISUSE (DRUGS & ALCOHOL)	4,687	3,746	3,746	3,688
HEALTHY WEIGHT/WEIGHT MANAGEMENT	1,627	1,006	1,006	957
OTHER PUBLIC HEALTH SERVICES	244	204	204	-
MISCELLANEOUS PUBLIC HEALTH SERVICES	3,035	6,350	6,350	6,534
FALLS, PREVENTIONS & ACCIDENTS	112	-	-	-
COMMUNITY & ENGAGEMENT	-	18	18	20
PUBLIC HEALTH GRANT	(18,289)	(19,392)	(19,392)	(18,914)
NET EXPENDITURE	14	23	23	23

Notes:

- 1)** The Public Health team work with a range of partners to commission public health services to improve the health of the population of Blackpool. A range of mandated services moved to the Authority from the NHS in April 2013.
- 2)** Partners include Blackpool Clinical Commissioning Group, NHS England , Public Health England, Police and the voluntary sector. The work involves engaging with service providers, service users and local community representatives at every stage of the commissioning process and ongoing service review.
- 3)** Through evidence base and best practice the Public Health team deliver cost efficient and high quality customer services that meet local population's needs.
- 4)** Provide a robust financial management system to include planning, budget monitoring to ensure balance at year end; ensuring policies, procedures and democratic processes are adhered to and contracts regularly reviewed and performance managed.
- 5)** Develop the Joint Strategic Needs Assessment (JSNA); a process that identifies 'the big picture' in terms of health and wellbeing needs and inequalities of a local population. This information is used to develop strategies and plan service development to improve the public's health in Blackpool.
- 6)** Provide population level public health advice to the NHS.

Budgets Outside the Cash Limit

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

SUMMARY

FUNCTIONS OF SERVICE	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
TREASURY MANAGEMENT	11,710	10,615	10,647	9,827
PARKING SERVICES	(3,271)	(4,096)	(3,381)	(4,174)
CORPORATE SUBSCRIPTIONS	192	191	191	151
HOUSING BENEFITS	1,883	2,021	2,021	1,375
COUNCIL TAX AND NNDR COST OF COLLECTION	308	304	304	1,102
SUBSIDIARY COMPANIES	(1,095)	(1,067)	(1,132)	(1,117)
LAND CHARGES	(67)	(51)	(52)	(52)
CONCESSIONARY FARES	4,325	4,263	4,383	4,263
EMPLOYERS PREVIOUS YEARS PENSION LIABILITY	3,353	2,890	2,890	2,890
NEW HOMES BONUS	(1,793)	(790)	(790)	(401)
NET COST OF SERVICES	15,545	14,280	15,081	13,864
<i>COST PER '000 POPULATION</i>	<i>109</i>	<i>101</i>	<i>106</i>	<i>98</i>

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	4,186	3,735	3,857	3,748
PREMISES	1,226	1,113	1,107	1,122
TRANSPORT	19	27	26	27
SUPPLIES AND SERVICES	8,521	5,561	5,811	4,765
THIRD PARTY PAYMENTS	80	72	143	72
TRANSFER PAYMENTS	79,454	79,420	79,256	79,420
SUPPORT SERVICES	4,074	4,038	4,043	4,039
CAPITAL CHARGES	13,657	16,370	16,472	16,368
CORPORATE SAVINGS TARGET	-	-	-	(978)
TOTAL EXPENDITURE	111,217	110,336	110,715	108,583
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	6,641	7,679	7,150	7,679
GOVERNMENT GRANTS	81,672	80,258	80,258	79,719
RECHARGES	3,233	3,499	3,499	3,499
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	4,126	4,620	4,727	3,822
TOTAL INCOME	95,672	96,056	95,634	94,719
NET EXPENDITURE	15,545	14,280	15,081	13,864

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

TREASURY MANAGEMENT

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	2,305	271	382	271
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	320	324	324	326
CAPITAL CHARGES	12,763	15,565	15,565	15,563
CORPORATE SAVINGS TARGET	-	-	-	(788)
TOTAL EXPENDITURE	15,388	16,160	16,271	15,372
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	3,233	3,499	3,499	3,499
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	445	2,046	2,125	2,046
TOTAL INCOME	3,678	5,545	5,624	5,545
NET EXPENDITURE	11,710	10,615	10,647	9,827
<i>COST PER '000 POPULATION</i>	<i>82</i>	<i>75</i>	<i>75</i>	<i>69</i>

Budget Holder: Mr Steve Thompson - Director of Resources

Chief Accountant: Phil Redmond

Notes:

- 1) The Treasury Management function deals with the financial management of Blackpool Council's cashflows, borrowings and investments. It ensures that the borrowings, investments, and cash balances best match the receipts and payments profile of the Council, both on a strategic long-term basis and from day to day.
- 2) The Council's own long-term borrowings currently stand at £111 million. The maturity profile and mix of fixed/variable rate debt chosen attempts to maximise the financial benefit, and minimise the financial risk, to the Council. Included in the long term borrowing is £18 million debt relating to Local Government Reorganisation of 1998.
- 3) Investments (usually with retail banks, building societies, local authorities and other recognised banking institutions) are made when possible to place surplus funds. Priority is given to the security and liquidity of the investments. The highest rate of return (yield) is sought so long as this is consistent with the specified levels of security and liquidity.
- 4) The supplies and services budget includes debt management expenses. This comprises premiums on the early redemption of debt, commission to brokers, etc.
- 5) Capital charges represent the cost of maintaining debt financing, particularly the cost of interest payable to external providers of loan funding, and the cost of setting aside a provision for repaying that funding. The cost of loan charges relating to assets transferred from Lancashire County Council when Blackpool Council took Unitary status is also included.
- 6) Recharges consist of the net contribution from the Housing Revenue Account and subsidiary companies in respect of transactions relating to municipal housing and costs of debt. It also includes amounts charged to Leisure Assets.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

PARKING SERVICES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	813	821	946	834
PREMISES	1,226	1,113	1,107	1,122
TRANSPORT	19	27	26	27
SUPPLIES AND SERVICES	465	264	283	264
THIRD PARTY PAYMENTS	80	72	143	72
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	110	83	88	82
CAPITAL CHARGES	321	321	321	321
CORPORATE SAVINGS TARGET	-	-	-	(100)
TOTAL EXPENDITURE	3,034	2,701	2,914	2,622
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	6,157	6,796	6,266	6,795
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	148	1	29	1
TOTAL INCOME	6,305	6,797	6,295	6,796
NET EXPENDITURE	(3,271)	(4,096)	(3,381)	(4,174)
<u>COST PER '000 POPULATION</u>				
	(23)	(29)	(24)	(29)

Budget Holder: Mr. Philip Welsh - Head of Visitor Economy

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Parking Services manages over 20 surface pay & display car parks, as well as two multi-storey car parks and numerous on-street parking facilities. The team assists millions of car park users in the resort every year. The service also has an Administration team which carries out duties associated with the management of Penalty Charge Notices, as well as the issuing and management of parking permits.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

CORPORATE SUBSCRIPTIONS

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	185	185	185	185
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	7	6	6	6
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(40)
TOTAL EXPENDITURE	192	191	191	151
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	-	-	-	-
NET EXPENDITURE	192	191	191	151
<i>COST PER '000 POPULATION</i>	<i>1</i>	<i>1</i>	<i>1</i>	<i>1</i>

Budget Holder: Mr Steve Thompson - Director of Resources

Chief Accountant: Phil Redmond

Notes:

- 1) The budget comprises of corporate subscriptions payable to national organisations such as the Local Government Association.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

HOUSING BENEFITS

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	1,053	509	509	11
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	78,665	79,227	79,227	78,929
SUPPORT SERVICES	1,405	1,400	1,400	1,400
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	81,123	81,136	81,136	80,340
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	79,585	79,115	79,115	78,965
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	(345)	-	-	-
TOTAL INCOME	79,240	79,115	79,115	78,965
NET EXPENDITURE	1,883	2,021	2,021	1,375
<i>COST PER '000 POPULATION</i>	<i>13</i>	<i>14</i>	<i>14</i>	<i>10</i>

Budget Holder: Louise Jones - Head of Benefits and Customer Services

Chief Accountant: Phil Redmond

Notes:

- 1) Housing Benefits are paid to private tenants in the form of rent allowances and to council house tenants in the form of rent rebates. These are means tested and the bulk of the payments attract government subsidy.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

COUNCIL TAX AND NNDR COST OF COLLECTION

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	(3)	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	213	52	52	52
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	2,180	2,178	2,178	2,178
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	2,390	2,230	2,230	2,230
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	294	353	353	353
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,788	1,573	1,573	775
TOTAL INCOME	2,082	1,926	1,926	1,128
NET EXPENDITURE	308	304	304	1,102
COST PER '000 POPULATION	2	2	2	8

Budget Holder: Andrew Turpin - Head of Revenues and Exchequer Services

Chief Accountant: Phil Redmond

Notes:

- 1) This budget represents cost of collection of Council Tax and National Non-Domestic Rates.
- 2) The Council Tax Reduction Scheme (CTRS) was introduced in April 2013. Under this scheme the Government introduced a Council Tax Support Grant equivalent to 90% of the Government's forecasted level of Council Tax Benefit that would have existed if the benefit system had continued. The Council is required to determine the approach to funding the gap. The level of Support Grant is fixed and the Council is responsible for the costs of any increase in caseload. The Council Tax Reduction Scheme (CTRS) must incorporate the national pensioner scheme, decided by Government. This ensures that pensioners support continues at existing levels. The 2018/19 CTRS applies a reduction of 27.11% (27.11% in 2017/18) to the support provided to Working Age claimants. Additional support is provided certain vulnerable groups of claimants by amending the percentage applied to their award from 27.11% to 13.56%. The major preceptors (Police and Crime Commissioner for Lancashire and Lancashire Fire Authority) also receive a proportionate share of the overall Council Tax Support Grant and this has been taken into account as part of their budget net requirements.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

SUBSIDIARY COMPANIES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	23	24	21	24
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	11	11	11
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	740	165	1	165
SUPPORT SERVICES	28	24	24	24
CAPITAL CHARGES	573	484	586	484
CORPORATE SAVINGS TARGET	-	-	-	(50)
TOTAL EXPENDITURE	1,364	708	643	658
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	369	775	775	775
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,090	1,000	1,000	1,000
TOTAL INCOME	2,459	1,775	1,775	1,775
NET EXPENDITURE	(1,095)	(1,067)	(1,132)	(1,117)
<i>COST PER '000 POPULATION</i>	<i>(8)</i>	<i>(8)</i>	<i>(8)</i>	<i>(8)</i>

Budget Holder: Mr Alan Cavill - Director of Place

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) This budget includes the costs to the Council for services provided by its subsidiary companies.
- 2) In September 2017 the Council completed the purchase of Blackpool Airport. The Blackpool Airport group of companies are now wholly-owned by the Council and included in the figures above.
- 3) Blackpool Transport Services Limited (BTS) is a wholly-owned company of the Council.
- 4) Blackpool Operating Company Limited is a wholly-owned company of the Council, established to operate and manage the Sandcastle Waterpark.
- 5) Blackpool Housing Company was incorporated during 2015/2016 . This is long term investment vehicle.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
AIRPORT	10	(93)	9	(93)
BTS	(946)	(930)	(933)	(930)
SANDCASTLE WATERPARK	(159)	(44)	(208)	(94)
BLACKPOOL HOUSING COMPANY	-	-	-	-
NET EXPENDITURE	(1,095)	(1,067)	(1,132)	(1,117)

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

LAND CHARGES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	(5)	25	25	25
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	49	28	28	28
SUPPORT SERVICES	4	4	4	4
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	48	57	57	57
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	115	108	109	109
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	115	108	109	109
NET EXPENDITURE	(67)	(51)	(52)	(52)
COST PER '000 POPULATION	(0)	(0)	(0)	(0)

Budget Holder: Nick Gerrard - Growth and Prosperity Programme Director

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The Planning Department is responsible for the Land Charges function. The Local Land Charges Register is maintained in accordance with statutory provisions.
- 2) The "Customer and Client Receipts" budget consists mainly of charges for Land Charge searches.
- 3) Fees have to be calculated by reference to statutory regulations.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

CONCESSIONARY FARES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	4,305	4,244	4,364	4,244
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	20	19	19	19
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	4,325	4,263	4,383	4,263
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	-	-	-	-
NET EXPENDITURE	4,325	4,263	4,383	4,263
<i>COST PER '000 POPULATION</i>	<i>30</i>	<i>30</i>	<i>31</i>	<i>30</i>

Budget Holder: Mr John Blackledge - Director of Community and Environmental Services

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

- 1) The Concessionary Fares scheme in Blackpool is a partnership between Blackpool, Blackburn with Darwen, Lancashire and Cumbria Council's and is branded as NoWcard.
- 2) From April 2008 the English National Concessionary Travel Scheme was amended to allow free travel on public transport for the elderly and the disabled as detailed below:

The entitlements :-

Holders of Elderly NoWcards:

- English National Concession*
- From 1 April 2014 holders of English National Concessionary travel NoWcard passes issued by Blackpool Council can travel free of charge on Blackpool to Fleetwood tramway between 0930 and 2300 Monday to Friday and all day on Saturdays, Sundays and Bank Holidays.

Holders of Disabled NoWcards issued by Blackpool:

- English National Concession*
- 50p flat fare before 9.30am on local bus journeys starting or ending in Lancashire, Monday to Friday.
- From 1 April 2014 holders of English National Concessionary travel NoWcard passes issued by Blackpool Council can travel free of charge on Blackpool to Fleetwood tramway between 0930 and 2300 Monday to Friday and all day on Saturdays, Sundays and Bank Holidays.

*** English National Concession: Free off peak travel (after 9.30am and before 11.00pm Monday to Friday, all day Saturday, Sunday and Bank Holidays) on local bus services throughout England.**

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

EMPLOYERS PREVIOUS YEARS PENSION LIABILITY

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	3,353	2,890	2,890	2,890
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	-	-	-
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	3,353	2,890	2,890	2,890
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	-	-	-	-
NET EXPENDITURE	3,353	2,890	2,890	2,890
<i>COST PER '000 POPULATION</i>	<i>24</i>	<i>20</i>	<i>20</i>	<i>20</i>

Budget Holder: Mr Steve Thompson - Director of Resources

Chief Accountant: Phil Redmond

Notes:

- 1) This is the payment made to the Lancashire County Pension Fund in order to reduce the pension fund deficit.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

NEW HOMES BONUS

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	-	-	-
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	-	-	-	-
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	1,793	790	790	401
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	1,793	790	790	401
NET EXPENDITURE	(1,793)	(790)	(790)	(401)
<i>COST PER '000 POPULATION</i>	<i>(13)</i>	<i>(6)</i>	<i>(6)</i>	<i>(3)</i>

Budget Holder: Mr Steve Thompson - Director of Resources

Chief Accountant: Phil Redmond

Notes:

- 1) As a stimulus to the provision of new homes the Government announced in February 2011 the introduction of a New Homes Bonus funding component. This funding takes the form of an unringfenced grant which is distributed between local authorities based upon the net growth in housing provision within their areas.